# FT PARTNERS FINTECH INDUSTRY RESEARCH

The Only Investment Bank Focused Exclusively on FinTech



#### FT PARTNERS – FOCUSED EXCLUSIVELY ON FINTECH



#### **Overview of FT Partners**

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 17 years of exclusive focus on Financial Technology

#### FT Partners' Advisory Capabilities



#### FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #1 Most Influential Person in all of FinTech in Institutional Investors "FinTech Finance 40"



Numerous Awards for Transaction Excellence including "Deal of the Decade"





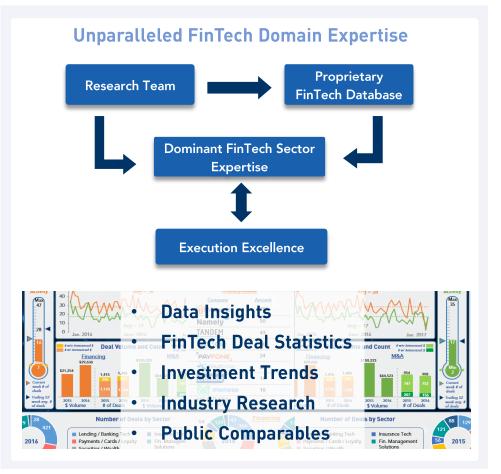


#### **Overview of FT Partners**



FT Partners maintains the most comprehensive proprietary database of FinTech companies and transactions





#### FT Partners' Data



#### Collection, Categorization and Clarification of FT Partners' Proprietary FinTech Data

#### **Financings**

- Financing data in this report (unless otherwise noted) includes publicly announced equity capital raises for private FinTech companies across the world
  - IPOs, lending capital, debt, and other public company spin-offs and secondary transactions are all excluded from the financing data

#### M&A

- FinTech M&A data includes the sale of FinTech companies and also non-FinTech acquisitions made by FinTech companies
  - Certain pages in this report designate when only looking at M&A deals with FinTech "targets"

#### **Data Collection**

• FT Partners' data, analytics and insights on FinTech stem from our deep domain knowledge and the Firm's proprietary database, which has been meticulously and methodically compiled. The FT Partners Research Team assembles and curates this information through primary research and it represents years of focus and diligence. We believe this report provides the most complete set of global FinTech transactions, trends and insights available.



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# FT PARTNERS FINTECH INSIGHTS

# I. Q2 2019 HIGHLIGHTS

#### **Executive Summary**



# Q2 2019 in Review

### **Financing**

**Approximately** 

\$10.9 billion

in Financing volume

&

410+

transactions

When excluding Ant Financial's \$14 billion mega round in 2018, Q2 2019 is the largest quarter ever for FinTech financing volume

#### M&A

**Approximately** 

\$35.6 billion

in M&A volume

8

230+

transactions

Following the largest quarter ever for volume (Q1 2019 had \$112.7 billion), 2019 is already the largest year for FinTech M&A ever, with the second half of 2019 still to go

#### **Executive Summary**



## **Financing**

- Financing volume in Q2 2019 reached \$10.9
   billion, making it the second largest quarter ever
  - When excluding Ant Financial's \$14 billion financing round in Q2 2018, Q2 2019 is the largest quarter ever
- After a record-breaking 2018 with \$53.8 billion in volume, 2019 is trending towards another strong year, potentially the second highest behind 2018
- North America and Europe are both on track to reach record levels in terms of total financing volume – Europe has already exceeded the volume from last year at \$5.8 billion in H1 2019
- The Banking & Lending Technology sector has been the most active in terms of number of financings so far in 2019 (272 deals) and has had the highest financing volume (\$8.4 billion)
  - Activity in the sector has been led by several multi-hundred million dollar financings raised by Challenger Banks (Chime, OakNorth, N26) and Real Estate Tech companies (Knock, Opendoor)

#### M&A

- M&A volume in Q2 2019 of \$35.6 billion increased the total volume for 2019 YTD to a record annual level (\$148.3 million) – surpassing 2015, which had \$138.3 billion
- The number of M&A transactions so far in 2019,
   473, is tracking to surpass the last several years,
   with an annualized total of 946 transactions
- 2019 so far has had three of the four largest FinTech M&A transactions ever, all three representing acquisitions of large payment processors:
  - FIS' \$43 billion acquisition of Worldpay
  - Fiserv's \$41 billion acquisition of First
     Data
  - Global Payments' \$25 billion acquisition of TSYS
- 63% of M&A transactions in 2019 so far have represented acquisitions of North American companies, accounting for 65% of the total volume

# FT PARTNERS FINTECH INSIGHTS

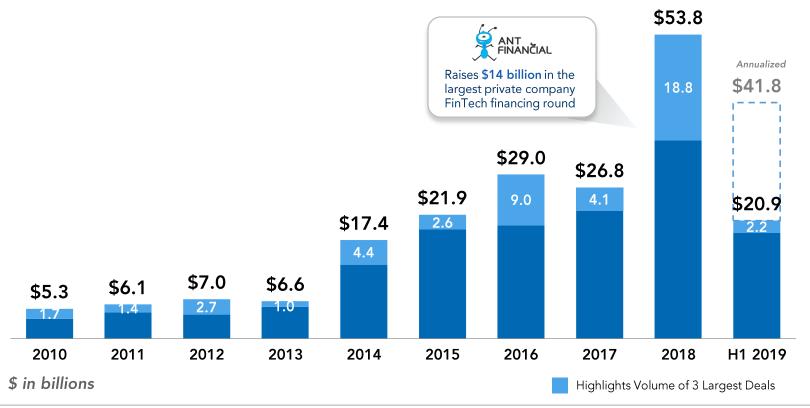
# II. FINTECH FINANCING

# FinTech Financing Statistics



### Global FinTech Financing Volume by Year

2018 surpassed all prior years, setting a new record for annual FinTech financing volume. When excluding the three largest financings each year, 2018 still ranks the highest. 2019 is on track to be the second strongest year ever.

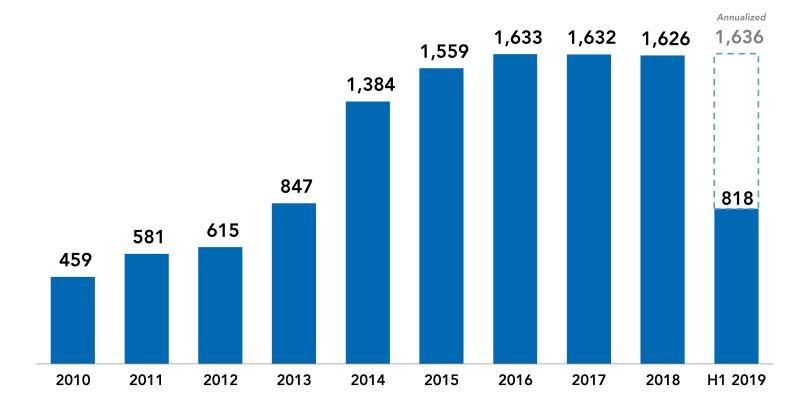


# FINANCIAL TECHNOLOGY PARTNERS

#### FinTech Financing Statistics (cont.)

# Global Number of Financing Transactions

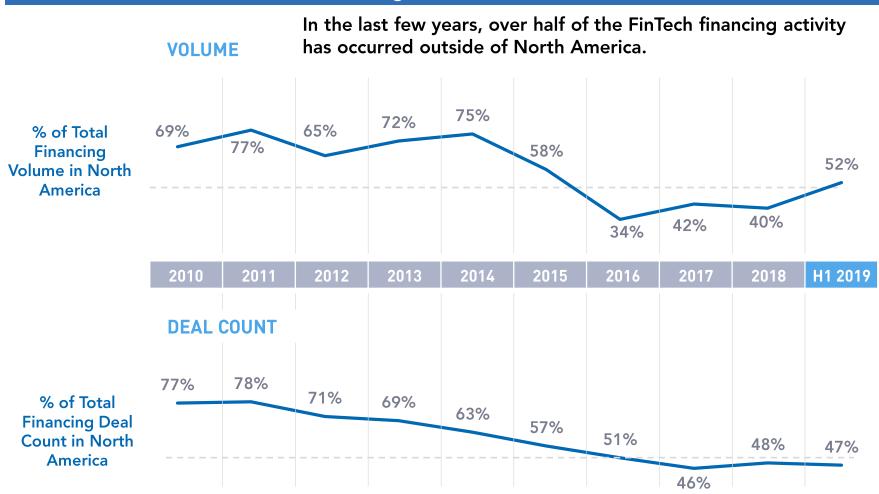
After surging in 2014, the number of financings has stayed fairly constant over the last few years, and 2019 is trending towards a similar level.





#### FinTech Financing Statistics (cont.)

# Global FinTech Financing: North America vs. International



# FINANCIAL TECHNOLOGY PARTNERS

#### FinTech Financing Statistics (cont.)

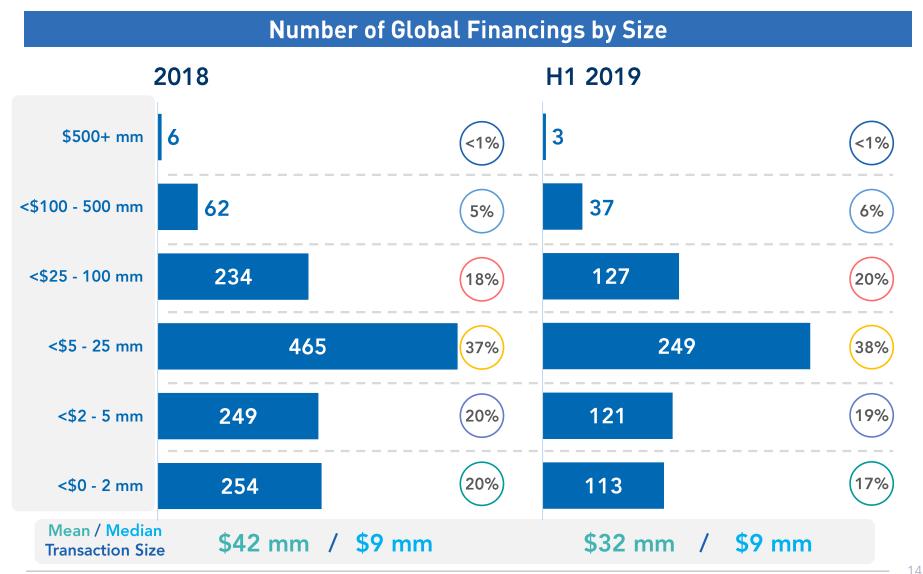
# Global FinTech Financing Volume by Quarter: Q2'16 - Q2'19

Q2 2018 was the largest quarter ever for total financing volume. \$ in billions ANT FINANČIAL However, when excluding deals of \$500 million or greater, Q2 2019 was the largest. \$14.0 bn Highlights Volume of Deals ≥ \$500 mm (deals displayed above representative quarter) **Fitch**Group VISMA Greensill \$2.8 bn ◇ 贝壳二手房 Lufax.com Beike \$1.8 bn \$800 mm \$1.3 bn \$800 mm \$24.8 Ui Path. 京东金融 ID Finance **Paytm** CLCH.CLEARNET Clover 易鑫车贷 \$568 mm \$2.0 bn \$506 mm \$500 mm \$1.4 bn 金融壹账通 Yixin Group \$650 mm 蛋壳公寓 SoFi ::: ANT \$550 mm CAMBRIDGE MORILE TELEMATICS 易鑫车贷 \$500 mm credit karma \$16.8 \$500 mm Yixin Group \$500 mm \$500 mm b g I \$4.5 bn \$579 mm \$500 mm \$896 mm SoFi sedgwick \$10.9 \$10.6 \$10.5 \$10.0 \$500 mm \$500 mm \$9.0 \$8.7 \$8.2 \$1.9 \$7.9 \$2.3 \$1.8 \$2.5 \$5.7 \$5.5 \$1.2 \$4.5 \$3.8 \$4.4 \$3.9 \$1.1 Q2 '16 Q3 '16 Q4 '16 Q1 '17 Q2 '17 Q3 '17 Q4' 17 Q1' 18 Q2' 18 Q3' 18 Q4' 18 Q1 '19 Q2 '19 22% (22%)33% (58%)(3%)(3%)112% 79% 186% 90% 30% 27% (56%)

Y-o-Y Growth



#### FinTech Financing Statistics (cont.)





# **Selected Large FinTech Financing Transactions – North America**

Announce Date	Company	Selected Investor(s)	Amount (\$ in mm)	FinTech Sector	Target: City, State / Province
04/30/19	Ui Path.	Sands Capital Ventures; Wellington Management Company; Dragoneer Investment Group; Coatue Management; IVP; Accel Partners; Madrona Venture Group; Sequoia Capital; CapitalG	\$568	Fin. Mgmt. Solutions	New York, NY
05/29/19	SoFi 🎎	Qatar Investment Authority	500	Banking / Lending Tech	San Francisco, CA
04/03/19	affirm	Fidelity Management & Research Company; Baillie Gifford; Wellington Management Company; Sound Ventures; Founders Fund; GIC; Spark Capital; Lightspeed Venture Partners; Moore Asset Backed Fund; Ribbit Capital; Thrive Capital	300	Banking / Lending Tech	San Francisco, CA
04/11/19	Lemonade	SoftBank; Allianz SE; General Catalyst; GV; Thrive Capital; OurCrowd	300	InsurTech	New York, NY
05/06/19	carta	Andreessen Horowitz; Lightspeed Venture Partners; Goldman Sachs Principal Strategic Investments; Tribe Capital; Menlo Ventures; Meritech Capital Partners; Tiger Global; Thrive Capital	300	Capital Markets / WealthTech	Palo Alto, CA
05/21/19	>>>> MARQETA	ICONIQ Capital; Goldman Sachs; Visa; Coatue Management; Vitruvian Partners; Spark Capital; Lone Pine Capital; Geodesic Capital; 83North; Granite Ventures; CommerzVentures; CreditEase; Greyhound Capital	260	Payments	Oakland, CA
06/17/19	Collective Health	SoftBank Vision Fund; PSPIB; DFJ Growth; G Squared; Founders Fund; GV; Maverick Ventures; Mubadala Ventures; NEA; Sun Life Financial	205	Healthcare FinTech	San Francisco, CA
04/30/19	√ divvy	NEA; Insight Partners; Pelion Venture Partners	200	Banking / Lending Tech	Lehi, UT
06/12/19	SYMPHONY	MUFG Innovation Partners; Standard Chartered PLC	165	Capital Markets / WealthTech	Palo Alto, CA
06/24/19	blend	Temasek; General Atlantic; 8VC; Founders Fund; Greylock Partners; Lightspeed Venture Partners	130	Banking / Lending Tech	San Francisco, CA
05/30/19	G R A S S H O P P E R BANK	Patriot Financial Partners; T. Rowe Price Group; Endeavour Capital; FJ Capital Management; Hamilton Lane	116	Banking / Lending Tech	New York, NY
06/03/19	REAL CAPITAL ANALYTICS	Susquehanna Growth Equity	115	Real Estate Tech	New York, NY
05/20/19	Auth0	Sapphire Ventures; Bessemer Venture Partners; K9 Ventures; Trinity Ventures; Meritech Capital Partners; World Innovation Lab	103	Fin. Mgmt. Solutions	Bellevue, WA
06/11/19	BREX	Kleiner Perkins; Y Combinator; Ribbit Capital; DST Global; Greenoaks Capital Management; IVP	100	Banking / Lending Tech	San Francisco, CA
06/13/19	<b>VELOCITY</b>	Undisclosed Investor(s)	100	Banking / Lending Tech	Melville, NY



# **Selected Large FinTech Financing Transactions – Europe**

Announce Date	Company	Selected Investor(s)	Amount (\$ in mm)	FinTech Sector	Target Country
05/13/19	Greensill	SoftBank Vision Fund	\$800	Fin. Mgmt. Solutions	UK UK
05/21/19	7TransferWise	Lead Edge Capital; Lone Pine Capital; Vitruvian Partners; Andreessen Horowitz; Baillie Gifford; BlackRock	292	Payments	UK
05/02/19		Insight Partners; DST Global; GIC; Blossom Capital; Endeavor Catalyst; Undisclosed Investor(s)	230	Payments	UK
06/03/19	W WorldRemit	LeapFrog Investments; Accel Partners; TCV	175	Payments	UK
06/24/19	<b>⋈</b> monzo	Y Combinator; Latitude Partners; General Catalyst; Stripe; Passion Capital; Thrive Capital; Goodwater Capital; Orange Digital Ventures; Accel Partners	144	Banking / Lending Tech	UK
06/17/19	P PayFit	Eurazeo; Bpifrance; Accel Partners; Otium Capital	79	Fin. Mgmt. Solutions	France
04/30/19	Ord <sup>o</sup>	Nationwide Building Society	64	Payments	UK
05/21/19	ivalua	Tiger Global; Ardian Growth	60	Fin. Mgmt. Solutions	France
05/14/19	pleo	Stripes Group; Kinnevik; Creandum; Founders	56	Fin. Mgmt. Solutions	Denmark
04/03/19	onfido	SBI Investment; Salesforce Ventures; M12; Fin VC; Acequia Capital; Tuesday Capital; Crane Venture Partners; Idinvest Partners; Augmentum; Wellington Partners Venture Capital; Plug and Play Ventures; B&Y Venture Partners; CEIIF; Tempo Capital Partners; Talis Capital	50	Fin. Mgmt. Solutions	UK
06/14/19	<b>√</b> EXPORO	Heartcore; Partech Ventures; e.ventures; Holtzbrinck Ventures (aka: HV Ventures)	49	Capital Markets / WealthTech	Germany
06/12/19	McMakler	Target Global; Israel Growth Partners; Frog Capital	45	Real Estate Tech	Germany
05/14/19		Investment Fund for Health in Africa II; The ELMA Philanthropies Services; PharmAccess Group	45	Healthcare FinTech	Netherlands
06/12/19	finex Finexkap	Chenavari	44	Banking / Lending Tech	France
06/18/19	ZEGO	Target Global; Balderton Capital; Undisclosed Investor(s)	42	InsurTech	UK



### Selected Large FinTech Financing Transactions – International ex Europe

Announce Date	Company	Selected Investor(s)	Amount (\$ in mm)	FinTech Sector	Target Country
04/26/19	multiplus	LATAM Airlines Group	\$305	Payments	Srazil
04/15/19	to bithumb	ST Blockchain Fund	200	Capital Markets / Crypto	South Korea
06/12/19	<b>S</b> SHUIDI	Boyu Capital Consultancy; Tencent; CICC; Banyan China	145	Healthcare FinTech	* China
04/25/19	TONGDUN www.tongdun.cn	Guotai Asset Management; GGV Capital; China Merchants Capital; China Everbright International	100	Payments	** China
05/31/19	存智科技 WISECO	Green Pine Capital Partners; HD Capital; China Growth Capital; Boya Capital; Sino-Ocean Capital	94	Banking / Lending Tech	* China
04/29/19	InCred	FMO; Alpha Capital Partners; V Ocean Investments; Moore Strategic Ventures; IL&FS Trust Company Limited; Elevar Equity	86	Banking / Lending Tech	India
05/08/19	gobear	Walvis; Aegon N.V.	80	InsurTech	Singapore
06/18/19	<b> ▲</b> Razorpay	Ribbit Capital; Sequoia Capital India; Tiger Global; Y Combinator	75	Payments	® India
06/05/19	<b>⊗ no</b> broker	General Atlantic; SAIF Partners; BEENEXT	51	Banking / Lending Tech	® India
06/03/19	邦盛科技 Bangsun Technology	VMS Investment Group; Legend Capital; Xinhu Holding; SDIC Venture Capital Management	51	Banking / Lending Tech	* China
04/30/19	technisys	Riverwood Capital	50	Banking / Lending Tech	Argentina
04/09/19	SHOPBACK	Rakuten Ventures; EV Growth; EDBI	45	Payments	Singapore
06/25/19	<b>O</b> OP <b>en</b>	Tiger Global; Tanglin Venture Partners; 3one4 Capital; Speedinvest; BetterCapital AngelList Syndicate	30	Banking / Lending Tech	® India
04/04/19	WEEL	Franklin Templeton	30	Banking / Lending Tech	Srazil
05/16/19	<b>YOU</b> TRIP	Insignia Venture Partners; Undisclosed Investor(s)	26	Banking / Lending Tech	Singapore

# FINANCIAL TECHNOLOGY PARTNERS

#### Most Active FinTech Investors

# **Venture Capital: New Investments in H1 2019**

Company Name	# of New FinTech Investments in 201	New Fin lach Investments in 2019
INSIGHT — PARTNERS —	11	apayit
QED	8	Mission Capitalise MotoRefi CAPILIS CAPITALISE CAPITALI
Bessemer Venture Partners	7	artemis Shift MAMBU SCALEFACTER Technology Second Measure Zestful
TIGERGLOBAL	7	carta ivalua Restaurant365 Effyle @ OkCredit Open ZENOTI BEYOND THE BASICS
DST	6	acorns FIGURE chime ► Airwallex alan & checkout.com
Index Ventures	6	Personio GEOPHY ComplyAdvantage lunchr Castle SEEDLEGALS
ANDREESSEN HOROWITZ	6	ADDI. ANCHORAGE Carta SentiLink SYNAPSEFI "tally
GFC Global Founders Capital	5	SOLIDUS LABS PIXPAY ANYTIN BOATCRE MODIFI
GREYHOUND CAPITAL	5	→ Petal KOHO lunar >>>> MARQETA : happay
SEQUOIA╚	5	<b>ALTO</b>
propel VENTURE PARTNERS	5	grabango Sroww DataSine & Covered Charge After

Ranked by number of new investments in H1 2019

# FINANCIAL TECHNOLOGY PARTNERS

#### **Most Active FinTech Investors (cont.)**

Cor	Corporate Venture Capital: New Investments in H1 2019						
Company Name	Parent Company	# of New FinTech Investments in 2019	New FinTech Investments in 2019				
Goldman Principal Strategic Investments	Goldman Sachs	7	Rabbet Second Measure nutmeg UNQORK Carta V Vestwell bud				
CreditEase 宜信新金融产业投資基金 CREDITAGE PATICIPACITATION TRAD	宣信 CreditEase	4	wefox Qupital ** Tigerobo虎博 FIGURE				
*** MassMutual Ventures	MassMutual	4	RiskLens 👸 Qôala BIGTIME GRADIENT				
Nationwide' Ventures	Nationwide'	4	V Vestwell sneepsheet 🌱 socotra 🦈 Betterview				
salesforce ventures	salesforce	4	Tuture ruel GOCARDLESS LIGHTAL ONBOARDING KESPTY				
cîti ventures	cîti	3	Second Measure Honey Book & Carlo				
ACCENTURE VENTURES	accenture	3	ZAFIN <b>:P97</b>				
AMERICAN FAMILY VENTURES	AMERICAN FAMILY	2	▼ WALINEM JESTYL				
<b>Santander</b> InnoVentures	<b>⋄</b> Santander	2	MARKETINVOICE NIVAURA				
TRANSAMERICA®	TRANSAMERICA"	2	LimelightHealth NIVAURA				

Ranked by number of new investments in H1 2019

#### **Most Active FinTech Investors (cont.)**



# Total Investments (including follow-ons): H1 2019

#### Vantura Canital

Venture Capital						
Company Name	Total	New	Follow-On			
Accel	14	4	10			
andreessen Horowitz	12	6	6			
Bessemer Venture Portners	12	7	5			
INSIGHT — PARTNERS —	12	11	1			
TIGERGLOBAL	11	7	4			
Index Ventures	10	6	4			
QED	10	8	2			
Ribbit Capital	10	2	8			
SEQUOIA╚	10	5	5			
GFC Global Founders Capital	9	5	4			
anthemis group	8	4	4			

#### **Corporate Venture Capital**

Company Name	Parent Company	Total	New	Follow-On
Goldman Principal Strategic Investments	Goldman Sachs	10	7	3
CEFIF CreditEase FinTech 宜信新金融产业投資基金 Investment Fund	<b>T</b>	8	4	4
salesforce ventures	salesforce	8	4	4
MassMutual Ventures	<b>.∴</b> MassMutual	7	4	3
COMMERZ VENTURES 🔼	COMMERZBANK 🔼	5	1	4
G/ Google Ventures	Alphabet	5	1	4
Nationwide' Ventures	Nationwide'	4	4	0
Allianz Life Ventures	Allianz 🕕	3	1	2
AMERICAN FAMILY VENTURES	AMERICAN FAMILY	3	2	1
cîtî ventures	cîti	3	3	0
Munich RE State Rules Ru	Munich RE	3	1	2
ACCENTURE VENTURES	accenture	3	3	0

#### Ranked by total number of investments in H1 2019 (including follow-ons)

# FINANCIAL TECHNOLOGY PARTNERS

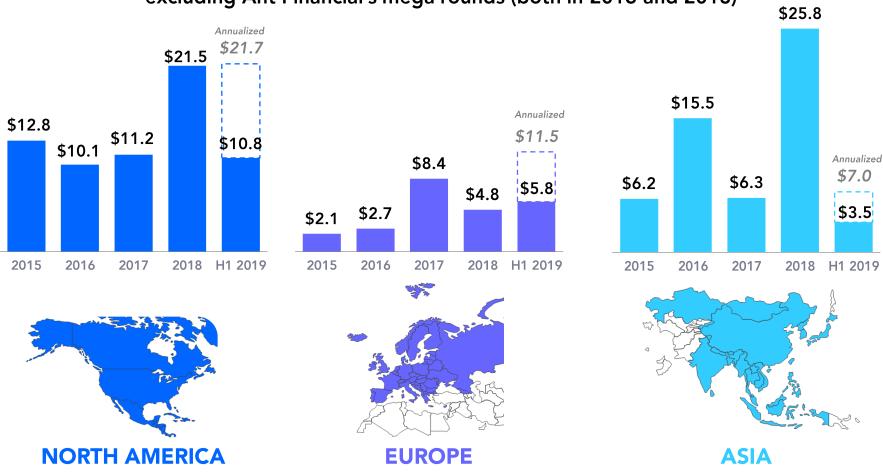
# H1 2019 FinTech Financing Activity By Region

	Region / Continent	Number of Deals	% of Total # of Deals	Financing Volume (\$ in mm)	% of Total \$ Volume
	NORTH AMERICA	390	48%	\$10,842	52%
	EUROPE	242	30%	\$5,759	28%
	ASIA	125	15%	\$3,501	1 <b>7</b> %
Same Same	SOUTH AMERICA	24	3%	\$586	3%
0 3	MIDDLE EAST	14	2%	\$111	<1%
A Chiles.	OCEANIA	11	1%	\$41	<1%
	AFRICA	12	1%	\$34	<1%



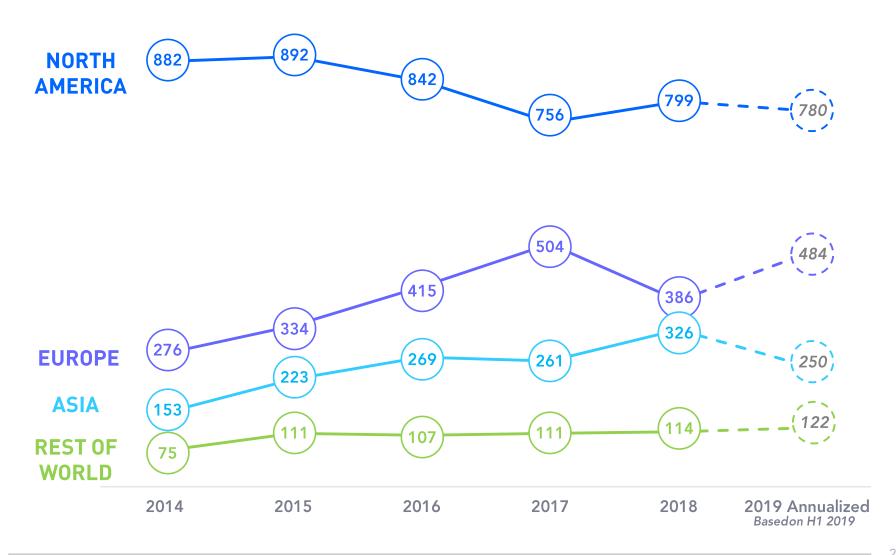
#### FinTech Financing Activity By Region - Dollar Volume

Both Europe and North America are trending towards all-time highs for total financing volume, while Asia is holding steady at historical levels when excluding Ant Financial's mega rounds (both in 2016 and 2018)





#### FinTech Financing Activity By Region – Number of Financings

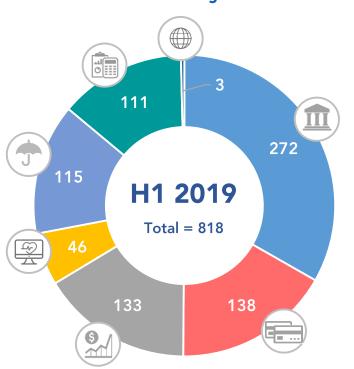


#### **Sector Breakdowns: Financing**

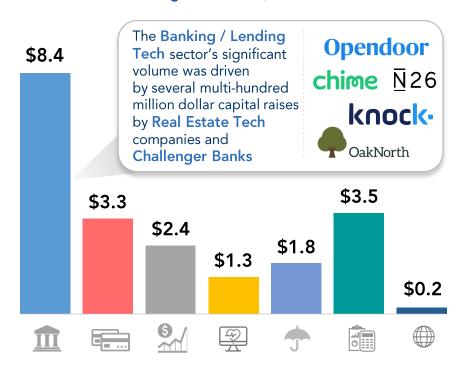


# H1 2019 Global FinTech Financing by Sector

# **Number of Financing Transactions**



#### Financing Volume (\$ in billions)





# FT PARTNERS FINTECH INSIGHTS

# III. FINTECH M&A

#### FinTech M&A Statistics



#### Global FinTech M&A Volume

\$138.3

45.3

2015

\$76.1

19.3

2016

\$95.1

18.3

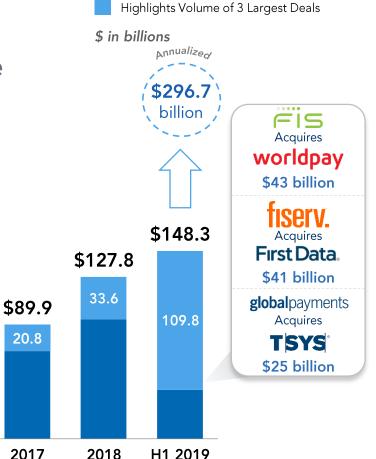
2014

2019 has already had three of the four largest FinTech M&A transactions ever, putting the year at a new volume record with the second half of the year still to go

\$42.6

13.0

2013



26

2011

\$73.4

35.7

\$53.8

11.4

2010

\$62.4

22.0

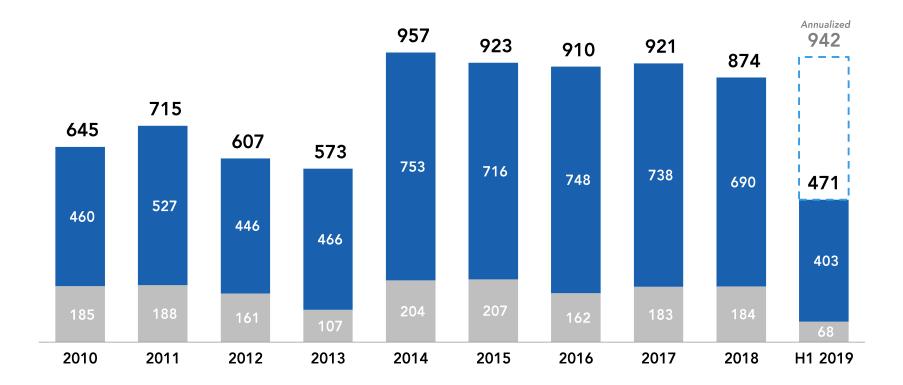
2012

#### FinTech M&A Statistics (cont.)



### Global FinTech M&A Deal Count

- Deals with Announced \$ Amounts
- Deals with Undisclosed \$ Amounts



# FINANCIAL TECHNOLOGY PARTNERS

#### FinTech M&A Statistics (cont.)

#### Global FinTech M&A: North America vs. International

#### **VOLUME** 81% 77% 74% 74% % of Total M&A 70% 68% 67% 65% Volume in North 55% **America** 43% 2011 2012 2013 2014 2015 2016 2017 2018 H1 2019 2010 **DEAL COUNT** % of Total M&A Deal 71% 70% 70% 68% 68%

64%

64%

63%

61%

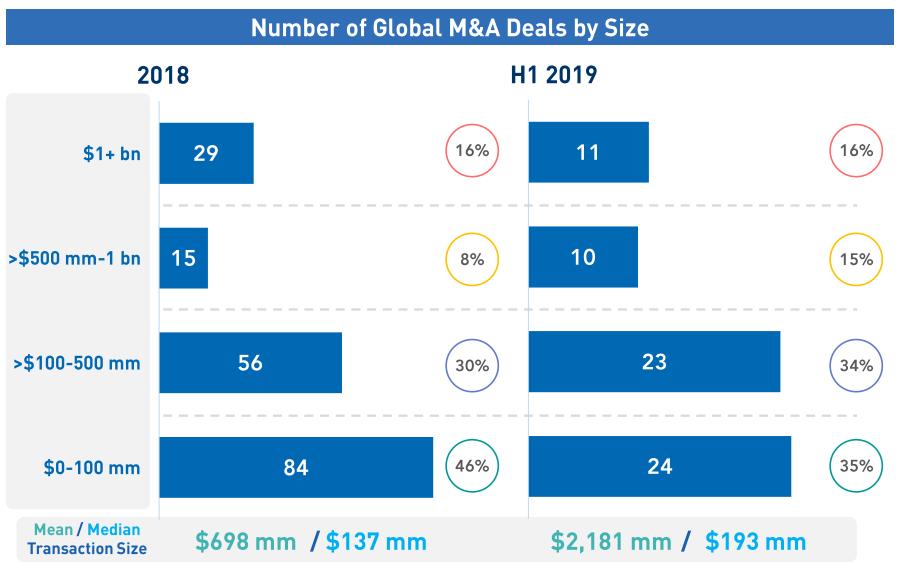
63%

**Count in North** 

**America** 

# FINANCIAL TECHNOLOGY PARTNERS

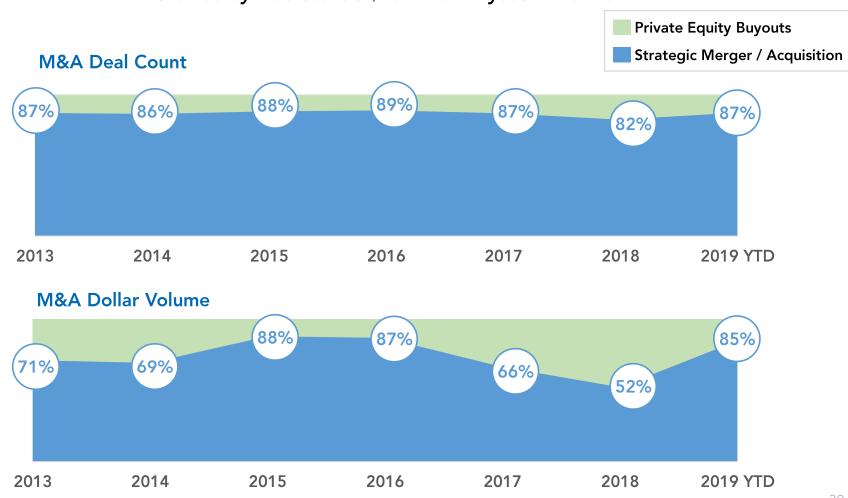
#### FinTech M&A Statistics (cont.)





#### Strategic M&A vs. Private Equity Buyouts

In 2019 so far, 87% of FinTech acquisitions were conducted by strategic buyers. Strategic acquisitions have represented 85% of the total dollar volume this year – in 2018 this was skewed by Blackstone's \$20 billion buyout of Refinitiv.





# Selected Large FinTech M&A Deals - North America

Announce Date	Target	Acquirer(s)	Amount (\$ in mm)	FinTech Sector	Target: City, State / Province
05/28/19	TSYS	<b>global</b> payments	\$25,419	Payments	Columbus, GA
05/09/19	A3Advisor Group	RCP REVERENCE CAPITAL PARTNERS	2,300	Capital Markets / WealthTech	New York, NY
04/09/19	Axioma	DEUTSCHE BÖRSE GROUP	850	Capital Markets / WealthTech	New York, NY
05/16/19	WNITED CAPITAL	Goldman Sachs	750	Capital Markets / WealthTech	Newport Beach, CA
05/29/19	DBRS	M RNINGSTAR"	669	Capital Markets / WealthTech	Toronto, ON
06/11/19	<b>y</b> wave	H&R BLOCK	405	Fin. Mgmt. Solutions	Toronto, ON
06/18/19	VITEOS	intertrust <sup>®</sup>	330	Capital Markets / WealthTech	Somerset, NJ
04/25/19	PayScale	FP FRANCISCO PARTNERS	325	Fin. Mgmt. Solutions	Seattle, WA
05/21/19	RPM	Broadridge <sup>-</sup>	300	Capital Markets / WealthTech	Toronto, ON
04/10/19	ATHENA ART FINANCE	YIELDSTREET	170	Banking / Lending Tech	New York, NY
05/15/19	InstaMed	JPMorgan Chase & Co.	na	Healthcare FinTech	Philadelphia, PA
04/04/19	SEGOVIA	Crown Agents Bank	na	Payments	New York, NY
06/21/19	◇ BlueTarp <sup>*</sup>	Capital One	na	Banking / Lending Tech	Portland, ME
06/21/19	ONFIRMATION	THOMSON REUTERS®	na	Fin. Mgmt. Solutions	Brentwood, TN
05/29/19	BLACK MOUNTAIN	VISTA EQUITY PARTNERS	na	Capital Markets / WealthTech	San Diego, CA

# FINANCIAL TECHNOLOGY PARTNERS

# Selected Large FinTech M&A Deals - Europe

Announce Date	Target	Acquirer(s)	Amount (\$ in mm)	FinTech Sector	Target Country
05/13/19	Acuris	ión.	\$1,750	Capital Markets / WealthTech	ик
05/22/19	SafeCharge	nuvei Payment Technology Network	889	Payments	Guernsey
06/28/19	Credit Card Bank of Ireland UK Portfolio	J/J/I KKR Centerbridge	672	Payments	UK
04/18/19	<b>⊚</b>   payzone	First Data	113	Payments	Ireland
04/11/19	SIGNICAT	Nordic Capital	na	Fin. Mgmt. Solutions	Norway
05/08/19	secure // trading	<b>CORDET</b>	na	Payments	UK
06/25/19	CREDIT SUISSE InvestLab	allfunds	na	Capital Markets / WealthTech	Switzerland
05/20/19	finanzen.de	Allianz 🗶	na	InsurTech	Germany
06/03/19	BEYOND DO RATINGS D	<b>London</b> Stock Exchange	na	Capital Markets / WealthTech	France
05/14/19	Infinity	Pollen Street Capital	na	Payments	UK
04/02/19	PENTA	finleap	na	Banking	Germany
04/02/19	BARRACUDA <sup>FX</sup> Altrodruy Technology Company	BROADWAY	na	Capital Markets / WealthTech	Ireland
04/15/19	vigeo <sub>eiris</sub>	Moody's	na	Capital Markets / WealthTech	France
04/29/19	@preqin	<b>ODYNAMO</b>	na	Capital Markets / WealthTech	ик
05/15/19	Gurely	certua.	na	InsurTech	UK



### Selected Large FinTech M&A Deals – International ex Europe

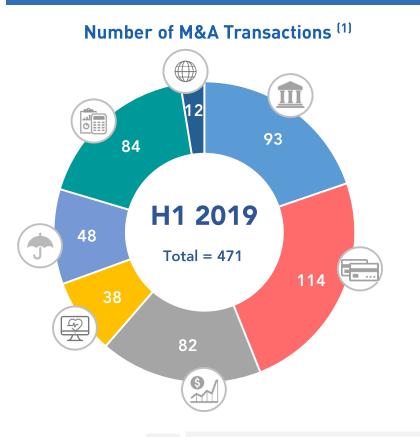
Announce Date	Target	Acquirer(s)	Amount (\$ in mm)	FinTech Sector	Target Country
06/11/19	iyzico	Pay <b>u</b>	\$165	Payments	C* Turkey
06/13/19	allpago	PPRO the payment professionals	na	Payments	Brazil
06/27/19	TS G	Advent International ecosts about source	na	Payments	New Zealand
05/14/19	<b>fi</b> InvestmentLink	*midwinter	na	Capital Markets / WealthTech	Australia
05/17/19	ausmao	clearstream	na	Capital Markets / WealthTech	Australia
05/28/19	<b>F</b> Foriba	sovos	na	Fin. Mgmt. Solutions	C Turkey
05/28/19	S U R E S W I P E	Apis CROSSFIN	na	Payments	South Africa
05/30/19	PARAŞÜT	zirve Mikro	na	Fin. Mgmt. Solutions	C* Turkey
04/08/19	JRD Group	Property Finder	na	Real Estate Tech	UAE
04/16/19	Bahrain Property World	Property Finder	na	Real Estate Tech	Bahrain
06/06/19	OKI Brasil IT Services & Software Assets OKI Brasil	<b>O</b> NCR	na	Banking / Lending Tech	Brazil
06/17/19	Epayment	AliiedWallet	na	Payments	Hong Kong
06/17/19	<b>P2</b> GROUP	G Gallagher	na	InsurTech	Australia
06/19/19	COMPARE GURU.CO.ZA	<b>Sure</b> Start	na	InsurTech	South Africa
06/27/19	VALIDUS WEALTH	IGI	na	Capital Markets / WealthTech	® India

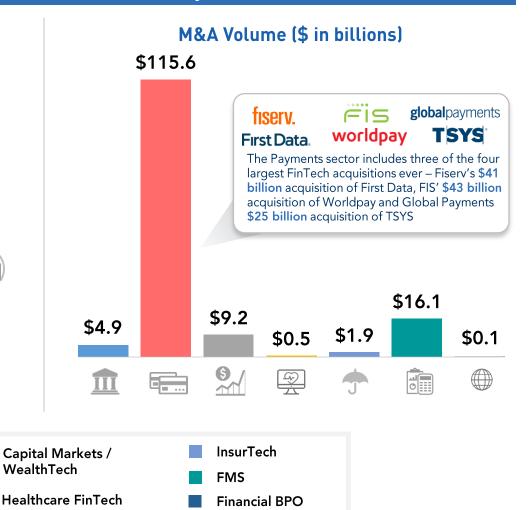
**FT PARTNERS • FINTECH INSIGHTS** 

Sector Breakdowns: M&A



# H1 2019 Global FinTech M&A by Sector





Banking /

**Payments** 

**Lending Tech** 

Note: This report's Insurance sector data differs from FT Partners' standalone InsurTech Almanac data because the standalone report includes selected

# FT PARTNERS FINTECH INSIGHTS

# IV. FINTECH IPOs

# FINANCIAL TECHNOLOGY PARTNERS

#### U.S. FinTech IPO Tracker

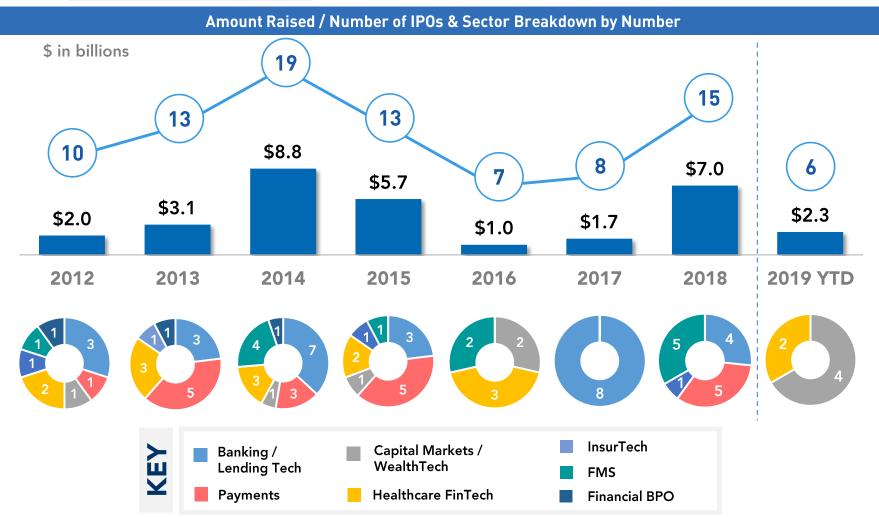
Filing Date	IPO Date	Company	Exchange / Ticker	Amount Raised	IPO Price	Current Price	Current Market Cap	Total Return	FinTech Sector	Target Country
06/21/19	07/17/19	Phreesia	<b>NYSE:</b> PHR	\$167 mm	\$18.00	\$23.98	\$1,031 mm	33%	Healthcare FinTech	USA
06/24/19	07/17/19	ASSETMARK.	NYSE: AMK	316	22.00	26.60	1,760	21%	Capital Markets / WealthTech	USA
03/22/19	06/28/19	CHANGE HEALTHCARE	NASDAQ: CHNG	557	13.00	14.00	4,211	8%	Healthcare FinTech	USA
03/07/19	04/03/19	Tradeweb	<b>NASDAQ:</b> TW	1,080	27.00	50.00	11,571	85%	Capital Markets / WealthTech	USA
02/22/19	03/19/19	TIGER BROKERS	<b>NASDAQ:</b> TIGR	104	8.00	4.31	572	(46%)	Capital Markets / WealthTech	** China
12/28/18	03/07/19	<b>FUTU</b>	<b>NASDAQ:</b> FHL	99	12.00	11.18	1,241	(7%)	Capital Markets / WealthTech	Hong Kong
10/26/18	12/13/18	360金融	<b>NASDAQ:</b> QFIN	51	16.50	10.89	1,566	(34%)	Banking / Lending Tech	** China
10/01/18	10/25/18	stone <sup>co</sup>	<b>NASDAQ</b> : STNE	1,400	24.00	36.22	10,044	51%	Payments	Brazil
07/16/18	10/25/18	PINTEC	<b>NASDAQ</b> : PT	44	11.88	3.13	117	(74%)	Banking / Lending Tech	*; China
09/14/18	10/12/18	/\naplan	<b>NYSE:</b> PLAN	264	17.00	57.15	7,224	236%	Fin. Mgmt. Solutions	USA
08/28/18	09/19/18	★/小赢科技 X Financial	NYSE: XYF	105	9.50	2.98	463	(69%)	Banking / Lending Tech	** China
06/01/18	06/28/18	EVERQUOTE	NASDAQ: EVER	84	18.00	14.71	427	(18%)	InsurTech	USA
05/25/18	06/21/18	i3 Verticals	NASDAQ:	87	13.00	27.29	819	110%	Payments	USA
05/11/18	06/15/18	<b>A</b> valara	NYSE: AVLR	185	24.00	82.54	5,778	244%	Fin. Mgmt. Solutions	USA
04/27/18	05/24/18	GreenSky •	<b>NASDAQ:</b> GSKY	1,010	23.00	12.73	2,550	(45%)	Banking / Lending Tech	USA

# FINANCIAL TECHNOLOGY PARTNERS

### FinTech IPOs



### **U.S. FinTech IPOs**



# FINANCIAL TECHNOLOGY PARTNERS

### International FinTech IPO Tracker

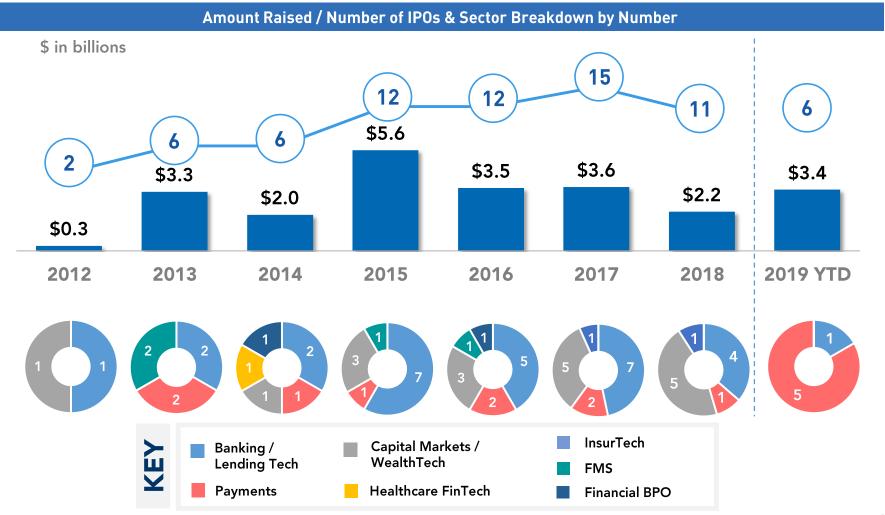
Filing Date	IPO Date	Company	Exchange / Ticker	Amount Raised	IPO Price	Current Price	Current Market Cap	Total Return	FinTech Sector	Target Country
06/11/19	06/25/19	ARGENTEX	<b>AIM:</b> AGFX	£46 mm	£1.06	£1.34	£152 mm	26%	Payments	UK
05/16/19	06/11/19	prospa	<b>ASX:</b> PGL	A\$110	A\$3.78	A\$3.75	A\$637 mm	(1%)	Banking / Lending Tech	Australia Australia
04/09/19	05/15/19	<b>目</b> Finablr	LSE: FIN	£306	£1.75	£1.53	£1,074 mm	(12%)	Payments	UAE
03/26/19	04/12/19	nexi	BIT: NEXI	€2,010	€9	€9.53	€5,548 mm	6%	Payments	Italy
03/21/19	4/10/19	Network >	LSE: NETW	£1,087 mm	£4.35	£7.63	£3,815 mm	75%	Payments	UAE
02/06/19	03/07/19	\delta lightspeed	TSX: LSPD	C\$240 mm	C\$16	C\$37.23	C\$3,309 mm	133%	Payments	<b>C</b> anada
10/29/18	12/04/18	DEUTSCHE Pamilienversicherung	XTRA: DFV	€52 mm	€12.00	€9.83	€91 mm	(18%)	InsurTech	Germany
09/03/18	10/02/18	Funding Circle	LSE: FCH	£385 mm	£4.40	£1.22	£437 mm	(72%)	Banking / Lending Tech	UK
06/11/18	06/14/18	AGUIS*	AIM: AQX	£32 mm	£2.69	£4.86	£133 mm	81%	Capital Markets / WealthTech	UK
06/04/18	06/12/18	adyen	ENXTAM: ADYEN	€1,300 mm	€240.00	€701.20	€21,485 mm	192%	Payments	Netherlands
05/17/18	05/21/18	ARCHIMEDE	BIT: NET	€48 mm	€10.00	€4.46	€31 mm	(55%)	InsurTech	Italy
02/22/18	02/27/18	IntegraFin	LSE: IHP	£178 mm	£1.96	£3.84	£1,271 mm	96%	Capital Markets / WealthTech	UK



### FinTech IPOs (cont.)



### **International FinTech IPOs**





### Selected Well-Funded Private FinTech Companies in the U.S.

Last Funding Date	Company	Total Financing Amount (\$ in mm)		Last Funding Date	Company	Total Financing Amount (\$ in mm)
05/29/19	SoFi 🎎	\$2,415		03/15/18	robinhood	\$539
03/20/19	Opendoor	1,345	•	10/30/18	coinbase	516
08/14/18	oscar	1,268		12/19/18	CAMBRIDGE MOBILE TELEMATICS	500
09/27/18	COMPASS	1,153		09/27/18	FREIGHT ROVER.	500
04/30/19	<b>Ui</b> Path	1,016		03/29/19	<b>□toast</b>	496
03/28/18	credit karma	868		12/20/18	fair	491
01/29/19	Clover	838		08/03/17	Kabbage <sup>®</sup>	489
04/03/19	affirm	752		05/30/18	TRADESHIFF	474
01/30/19	stripe	724		04/11/19	Lemonade	467
09/29/15	AVANT	654		05/16/19	carta	464
05/06/15	<b>≷</b> zenefits	584		06/12/19	SYMPHONY	461
06/29/18	<b>Dataminr</b>	571		11/29/18	bright HEALTH	440
06/08/17	avidxchange	563	-	06/17/19	Collective Health	434

## FT PARTNERS FINTECH INSIGHTS

### V. APPENDIX

## FT PARTNERS FINTECH INSIGHTS

### i. FINTECH ECOSYSTEM OVERVIEW

### What is FinTech?



## As the leading FinTech-focused investment bank, FT Partners strives to define the FinTech industry in its entirety in order to comprehensively cover all trends of innovation

At its core, FinTech represents the intersection of financial services and technology. This includes technology solutions that enable and improve the creation, implementation, distribution and management of all financial products and services as well as technology solutions that enhance internal financial-related processes for all organizations (not just financial service organizations). FinTech also includes new innovative and disruptive financial services companies since they tend to focus on online and mobile distribution channels and rely heavily on technology in order to scale.

We believe it is important to note that FinTech encompasses more than just new, disruptive technology or business models, which is what most people likely think of when they hear the term FinTech. FinTech also covers all of the traditional technology deployed across financial institutions. In fact, FinTech can date its roots back to the 1950's when banks and insurance companies first began to utilize mainframe computers in their back office operations. And one could even argue that the first stock ticker machine unveiled in 1867 was the first example of FinTech! Stock tickers enabled the latest stock price information to be disseminated around the country all at the same time. Stock tickers were used well into the 1960's until electronic stock quotes came on the scene. And prior to mainframe computers, punch cards were leveraged in what could be considered an early form of technological innovation within financial services.



An American Telegraph Co. engineer invented the Stock Ticker, a machine utilizing the telegraph to deliver stock price information (1)

1969 Instinet»

Founded as Institutional Networks, the Company launched the first automated system for U.S. institutions to trade stocks directly with each other (Electronic Communication Network)

### A Brief History of FinTech



### **Origins of Some Key FinTech Stalwarts**

A handful of FinTech companies that are still independent today can date their origins back many decades (or even longer), including payroll processor ADP, bank technology provider Fiserv and money transmitter Western Union. ADP was founded in 1949 and became a pioneer in selling outsourced financial solutions. In the 1950's, ADP began leveraging computing power to automate payroll processing for businesses. Fiserv's origins date back to the mid 1960's as the processing department of Midland National Bank of Milwaukee. Western Union likely takes the cake as the oldest standalone FinTech company today with its founding as the New York and Mississippi Value Printing Telegraph Company in 1851. The Company first introduced its core money transfer services in 1871.



- Founded in 1851
- First money transfer service introduced in **1871**



- Founded in 1949 as Automatic Payrolls, Inc.
- In 1957 the Company switched from manual to automated accounting



 1984: First Data Processing and Sunshine State Systems merge creating the Fiserv we know today





In **1950** Diners Club became the first multipurpose charge card



 1958: Visa began as Bank of America's consumer credit card program



 Mastercard dates back to 1966 with the creation of the Interbank Card Association (ICA) by a group of banks In addition to the deployment of mainframe computers, key FinTech innovations include credit and debit cards, ATM machines, electronic and online stock trading, online banking, account aggregation, and more recently, Bitcoin and blockchain technologies. The first form of credit cards began as single-use charge cards in the early 1900's, which could only be used at specific retail stores and later gas stations. **The Diners Club** charge card was started in 1950 as a payment card that could initially be used at multiple restaurants in Manhattan and later at hotels, retail stores and other merchants across multiple geographies. General-purpose credit cards, which are the most popular types of payment cards today, first began to appear in the late 1950's while the formations of **Visa** and **MasterCard** date their roots back to the mid 1960's as solutions for the regionally fragmented banking industry.

### A Brief History of FinTech (cont.)

# FINANCIAL TECHNOLOGY PARTNERS

### 1970's - 1980's





ATM machines first appeared in the late 1960's followed by more widespread deployment in the 1970's. The initial ATM "cards" could only be used to get cash at machines along with a PIN, but these cards then evolved into debit cards that could be used anywhere credit cards were accepted. Debit card usage really began to gain steam in the later 1990's and has been a key contributor to the ongoing decline in check volume.

As mentioned, electronic stock quotes first became available in the 1960's followed by full electronic trading for professionals in the 1970's. The ability for consumers to buy and sell stocks online began in the 1980's and then became widespread along with ubiquitous internet access. The first online trading systems required proprietary software and a direct dial-up connection via a modem to a private network. **Charles Schwab** first offered online trading in 1984 through a product appropriately called The Equalizer. Internet-based online trading first became available in the mid 1990's through a firm called **K. Aufhauser & Co.**, which was later acquired by what is today, **TD Ameritrade**.

Similar to online stock trading, online banking (then known as "home banking") first became available in the 1980's through dial-up connections with internet-based banking first appearing in 1994 as the **Stanford Credit Union** created the first online banking website.

On May 1, 1975, "May Day", the SEC eliminates the practice of fixed brokerage commission leading to the creation of discount stock brokers



 1984: launched The Equalizer, a DOS-based tech trading solution



- 1988 Offered the first touch-tone phone trading
- 1995: Acquired K. Aufhauser & Co. which had executed the first online trade in 1994



- 1959: Founded by Stanford University employees
- 1994: Launch of first online banking website

### A Brief History of FinTech (cont.)

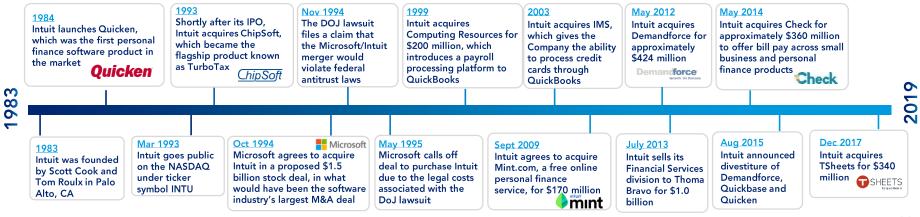




Intuit is an early FinTech software pioneer that has thrived on a standalone basis. The Company was founded in **1983** by Scott Cook and Tom Proulx with the vision of providing software to help consumers manage their finances. Intuit's original **Quicken** product launched in 1984 and established the **Personal Financial Management (PFM)** space.

Today, the PFM category includes not only **Quicken** (which is now independent of Intuit) and Intuit's **Mint** app (which the Company acquired in 2009), but also a number of newer companies such as **Credit Karma** and **Credit Sesame**. Intuit's initial focus was on consumers, until 1992 when the Company launched **QuickBooks**, its now-ubiquitous small business accounting platform. Intuit went public in 1993 on NASDAQ under the ticker symbol INTU, and shortly thereafter acquired **ChipSoft**, which helped establish the foundation for the Company's flagship **TurboTax** product. In 1994, **Microsoft** attempted to acquire Intuit for \$1.5 billion, but the deal was eventually called off due to antitrust concerns.

Over time, Intuit has expanded its tax product into a software solution for tax preparation professionals and added a number of services for small businesses including payroll and payment processing. Today, Intuit has a market cap of **\$60 billion**, employs 9,000 people across 9 countries, and reported revenue of \$6 billion and adjusted net income of \$2 billion during fiscal 2018.



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### A Brief History of FinTech (cont.)



### 1990's...Rise of Online-Only Financial Services

Stock T	rading	Banking		
1982	E*TRADE	1990 telebank		
1983	AMERITRADE -	1996 Net.B@nk		
1998	DATEK	1999 WINGSPAN BANK.COM		
Lending		Credit Cards		
1996	<u>eloan</u>	1996 Next Card		
Paymer	nts	Insurance		
1998	PayPal	1998 esurance		

As internet access became more widespread in the late 1990's and early 2000's, a number of new online-only financial services providers emerged including: E\*Trade, Ameritrade and Datek in online trading; Wingspan Bank (later bought by Bank One, now J.P. Morgan Chase), NetBank and Telebank (both bought by E\*Trade) all standalone online banks; E-Loan (later acquired by Banco Popular) in lending; NextCard (which was wound down) in credit cards; esurance (later acquired by Allstate) in insurance; and PayPal in payments.

With the widespread adoption of online financial services, account aggregation was spawned in the late 1990's. Account aggregation technology enabled consumers to see all of their financial accounts across providers in a single place. The initial technology often relied on "screen scraping" directly off a website when logged in as a user. While screen scraping is still used selectively today, much of account aggregation is conducted through direct data feeds. Early pioneers in account aggregation include **ByAllAccounts** (later acquired by **Morningstar**) and **Vertical One**, which was acquired by **Yodlee**, also an early pioneer, in 2001. More recently, improvements in account aggregation technology have led to the development of more advanced PFM tools.



 Founded in 1999 and acquired by Morningstar in 2014



- Founded in 1999
- 2001: Acquired Vertical One
- 2015: Acquired by Envestnet for approximately \$600 million



- Launched in 2006, quickly became a big player in the new wave of PFM
- Acquired by Intuit in 2009

### A Brief History of FinTech (cont.)



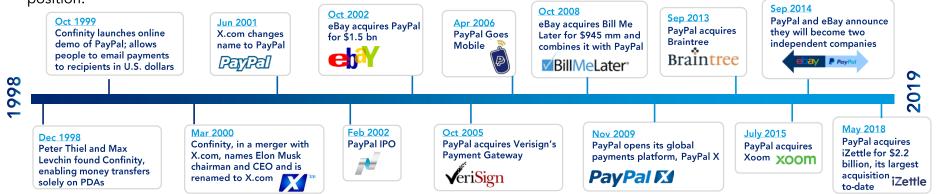
### Case Study: PayPal



PayPal is one of the greatest FinTech success stories. From its initial beginnings in **1998** as a way to transfer money from Palm Pilot to Palm Pilot, the Company has grown into a global giant with a market capitalization of nearly **\$100 billion**. PayPal's value today makes eBay's acquisition of the company in **2002** for **\$1.5 billion** look like the deal of the century.

PayPal's person-to-person payments service was launched in **1999**, just as eBay's popularity was hitting a key inflection point. While eBay was proving to be a great way for sellers to find buyers, buyers were finding it difficult to pay mom and pop sellers that did not accept credit cards. Other payment forms such as checks and money orders were ill-suited and introduced new risks including long lag times. eBay was clearly lacking a real-time, reliable payment solution, a problem that PayPal's solution was ideal for solving.

Amazingly, PayPal has grown its business with relatively little traditional sales or marketing efforts. The Company obviouslybenefited as the perfect payment solution for eBay, but then a network effect took hold and once millions of consumers had PayPal accounts it became logical for businesses to accept PayPal. PayPal has also thrived despite a number of early regulatory challenges, fraud issues and lawsuits as well as repeated efforts from deep-pocketed incumbents in the payments value chain trying to unseat its market position.



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### A Brief History of FinTech (cont.)



### **Early 2000's**

Following the dot com bust in the early 2000's, the Payments sector became a major focal point for the FinTech industry. At the time, investor appetite for new online financial services businesses had dried up while the migration in payments away from cash and checks to credit and debit cards was gaining full steam. Payment processors, despite their relatively low-tech processing of card payments, came into investor favor given the recurring nature of their transaction processing and the built-in growth from the ongoing transition toward card-based payments. Card-based processors such as First Data, TSYS, Global Payments and Concord EFS (later acquired by First Data) became Wall Street darlings.



- 1983: Spun out of Columbus Bank & Trust as a publiclytraded payments company
- Founded in 1971
- 1976: Became first processor of Visa and Mastercard bank-issued credit cards
- After initial IPO in 1992, and its subsequent sale to KKR in 2007, IPO in 2015 is the largest U.S. IPO that year



First Data

- 1967: Founded as National Data Corporation
- **2000:** Changed name to Global Payments
- 2001: Began trading on NYSE

### **SUNGARD**®

- 1982: Spun off of the computer services division of Sun Oil Company
- 2015: Acquired by FIS valued at \$9.1 bn

### **CheckFree**

 Founded in 1981 and acquired by Fiserv in 2007

1994 199
Cognizant 199
1997

1996
WNS
Enoding tout Dringston
1999
EXL

During the period in the 2000's following the dot com bust and prior to the financial crisis, a number of traditional financial transaction processing businesses, in addition to the payment processors, also became more desirable to Wall Street given their recurring revenues and predictable growth. Examples of this included **SunGard** in the brokerage and investment management industry, **Fiserv** in the core bank processing market and **CheckFree** in online bill payment processing. During this same time period, offshoring (primarily to India) of initially IT and then a number of business processes (such as customer service and numerous back office functions) became more commonplace as a cost savings tool for financial services organizations. This trend resulted in the establishment of a number of offshore IT and business process outsourcing companies focused on financial services including **Cognizant**, **WNS**, **EXL** and **Genpact**.

### A Brief History of FinTech (cont.)

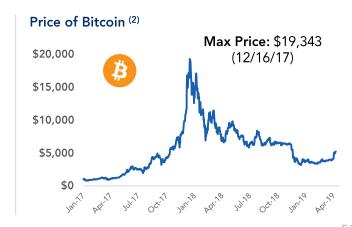


### Post 2008 Financial Crisis...

Founded 2011	SoFi ***	<ul> <li>Online platform for loans, investing and insurance</li> <li>Valued at \$4.4 bn as of March 2017 (1)</li> </ul>
2011	stripe	<ul> <li>Online payment platform</li> <li>Valued at \$22.5 bn in Feb. 2019 (1)</li> </ul>
2010	loan <b>D</b> epot	<ul> <li>Online consumer direct mortgage origination</li> </ul>
2009	Square	<ul><li>POS and payment processing (NYSE: SQ)</li><li>\$31.3 bn Market Cap as of Apr. 2019</li></ul>
2007	credit karma	<ul> <li>Personal financial management platform</li> <li>Valued at \$4.0 bn as of March 2018 (1)</li> </ul>
2006	adyen	<ul> <li>Online payment platform (ENXTAM: ADYEN)</li> <li>\$22.9 bn Market Cap as of Apr. 2019</li> </ul>
2006	GreenSky **	<ul><li>POS Financing (Nasdaq: GSKY)</li><li>\$2.6 bn Market Cap as of Apr. 2019</li></ul>
2006	<b>Lending</b> Club	<ul> <li>P2P Lending Marketplace (NYSE: LC)</li> <li>\$1.4 bn Market Cap as of Apr. 2019</li> </ul>

The financial crisis decimated the financial services industry, but ironically, the extreme pressures on financial services companies ushered in a heightened focus on FinTech as well as a stronger appetite for alternative, non-bank financial solutions. Out of the financial crisis, a number of multi-billion FinTech unicorns were born including Square, Stripe, Sofi, Adyen, GreenSky, LendingClub, Credit Karma and LoanDepot. As banks became hamstrung with regulatory challenges and risk aversion, the door opened wider than ever before for new entrants.

In January 2009, the first bitcoins were issued bringing in a new era of cryptocurrencies to the world of FinTech. In 2017, consumer interest in cryptocurrencies exploded, driving the prices of almost all cryptocurrencies up dramatically. Interest among financial services companies in leveraging the underlying blockchain technology that cryptocurrencies are built on remains high, but the jury is still out on whether or not blockchain technology (and cryptocurrencies for that matter) will gain widespread adoption, as real-world implementations remain limited to-date.



### A Brief History of FinTech (cont.)



### **Current State of FinTech**

Today, FinTech is as popular as ever and pervasive across not only all areas of financial services, but also across all financial processes of businesses, governments and educational institutions. Financial institutions are as reliant as ever on technology to run their businesses while the financial processes of all organizations are increasingly moving to the cloud and becoming more reliant on software. New technologies around data analysis and artificial intelligence are enabling substantial improvements in existing products as well as the launch of new products while technology is also enabling the launch of entirely new financial services companies across all sectors including Payments, Banking, Lending, Insurance and Wealth Management, among other areas. In addition, a number of important FinTech sub-verticals have emerged including Healthcare Financial Management Tech, Real Estate Tech, RegTech, Security & Authentication and Bitcoin / Blockchain. Before long, there may no longer be a distinction between financial services and FinTech as it has become nearly impossible to operate in financial services without a heavy dependence on technology!

#### **Multiple Verticals** Variety of End Users **Multiple Business Models** Online / Transaction **Financial** SaaS Financial Mgmt. **Payments** Mobile App **Processing** Consumers Institutions **Solutions** 0 0 0 Banking / Financial Business Lending / Real Small / Medium **Process Outsourcing** Educational Estate Tech **Business** ("BPO") Institutions Data / Analytics Hardware Lead Gen. **Capital Markets** / WealthTech Healthcare Fin. Large Mamt. Tech / Government InsurTech **Enterprises** Health Insurance

## FINANCIAL TECHNOLOGY PARTNERS

### FinTech Business Models

		Example Business Models
0	Innovative / Disruptive Financial Service Providers	We typically define innovative and disruptive financial services companies as FinTech since they tend to focus on online / mobile distribution channels and / or rely heavily on technology in order to scale. Examples include challenger banks, peer-to-peer lending, on-demand insurance and robo-advisors.
0	Financial-Focused Enterprise / SMB Software Solutions	FinTech companies providing financial-focused software solutions include both solutions used primarily by financial institutions and also solutions that cater to financial processes within enterprises or SMBs, such as ERP, accounting, payroll and expense or benefits management platforms.
0	Financial Transaction Processing	Financial transaction processors cut across all FinTech verticals and inherently rely heavily on software and technology in order to deliver their solutions. Examples include payment networks, merchant acquirers, stock exchanges and core bank processing solutions.
0	Data and Analytics	Data and analytics are relied upon in many areas of financial services such as underwriting, credit scoring, pricing, compliance and risk management. Data and analytics companies themselves require significant computer processing power in order to collect / gather, analyze, store, manage and distribute data and produce analytics. Therefore, we consider data and analytics companies serving financial services companies or processes to be part of the FinTech ecosystem.
0	Hardware Exclusively Serving Financial Verticals	Many areas of financial services require specific hardware technology including payment acceptance devices, ATM machines, check readers and trading turrets. We also consider telematics companies (which often use specific hardware such as on-board diagnostic devices in vehicles) to be FinTech companies, as long as their end customers are primarily financial institutions such as insurance carriers.
0	Outsourced Services Primarily Serving Financial Institutions or Financial Processes	Outsourcing services in general tend to leverage technology to operate and scale. Examples of outsourced processes include customer service, collections, specialized IT development and management, accounting and financial reporting and regulatory and tax compliance.

### Selected FT Partners' Clients in Each FinTech Sector





#### **PAYMENTS**









#### BANKING / LENDING / REAL ESTATE TECH









### CAPITAL MARKETS / WEALTHTECH









### **INSURTECH**









### HEALTHCARE FIN. MGMT. TECH / HEALTH INSURANCE









### FINANCIAL MGMT. SOLUTIONS









### FINANCIAL BPO







# FINANCIAL TECHNOLOGY PARTNERS

### **Closer Look at Payments**



As one of the most active verticals of FinTech, the Payments sector touches a number of different types of processes and end-users. The exchange of goods and services increasingly relies upon some form of electronic payment while specialized hardware, software and transaction processing solutions are required in order to accept, approve and settle electronic payments, whether to or from consumers, merchants, enterprises, financial institutions and governments - both online and offline.

- O Among the largest FinTech companies are the pure-play payment networks, Visa and MasterCard, which play a pivotal role in facilitating payments between consumers, financial institutions and merchants. Merchant acquirers such as First Data, Worldpay / Vantiv, Global Payments, TSYS and Square, also play a key role in processing payments on behalf of merchants. Many of the large merchant acquirers also provide outsourced card processing solutions for card issuers.
- O A number of large payment processors have evolved from the rapid growth in e-commerce including PayPal and Adyen. PayPal started as a provider of P2P (person-to-person) payments and found its killer app serving as the primary payment method for eBay. PayPal benefited from eBay's rapid growth, but then leveraged its large account base into a much broader payment acceptance business globally across online merchant of all shapes and sizes. Adyen has also grown quickly by providing cross-border payment acceptance for online merchants.





Square has emerged in just the past few years as an increasingly dominant force in providing merchant acquiring and other services to small businesses. Similar to the way PayPal opened up card acceptance for small merchants online that previously had very options, Square has done the same thing with brick-and-mortar small businesses and is leveraging its market position and brand into broadening its capabilities, most recently offering the ability for consumers to purchase bitcoin with its Square Cash app.

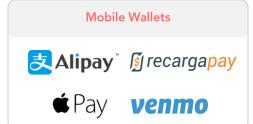
### Closer Look at Payments (cont.)

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- Other specialized payment processors include consumer remittance providers such as Western Union and MoneyGram, which facilitate cross border payments between consumers as well as consumer-to-business payments. Along a similar line, the Payments sector includes cross border business payments and foreign currency providers such as Currencies Direct and Cambridge Global Payments, which was recently acquired by FLEETCOR.
- O Globally, mobile wallets are beginning to gain significant traction as a way for consumers to pay, which is also leading to mobile wallets competing with traditional financial service institutions.
  Alipay, which was spun out of Chinese e-commerce giant Alibaba, is leading the charge both in China and globally as it has formed partnerships with other mobile wallets in a number of countries, thus expanding its footprint much faster than it could have on its own.
- O The growth of e-commerce is resulting in a corresponding expansion of "card-not-present" transactions as well as the need for specialized transaction security and fraud prevention solution providers, which are also playing an increasing role in the Payments FinTech ecosystem. Key standalone providers in this rapidly growing Payments sub-category include Feedzai, Emailage, Signifyd, Sift Science, IdentityMind and Kount.
- O The Payments sector also includes companies providing loyalty, rewards and online coupon solutions since reward points, air miles, coupons etc. essentially serve as their own unique digital currencies that must be processed (at the point of sale or online) in lieu of traditional payments.

  Alliance Data's AirMiles program in Canada and Dotz in Brazil represent examples of coalition loyalty programs that are widely used across their respective countries. Groupon is a well-known provider of discounts that fits in this category as well.









## FINANCIAL TECHNOLOGY PARTNERS

### **Closer Look at Payments (cont.)**

O As mentioned, the Payments sector also includes specialized hardware involved in processing payments or handling cash. Key examples include point-of-sale system providers such as VeriFone, Ingenico, Micros (Oracle), NCR, Square and Poynt, and non-bank ATM operators such as Cardtronics and NoteMachine.

O Finally, the Payments sector also includes companies providing payment services around crypto / virtual currencies such as **Bitpay**. However, crypto exchanges and crypto-trading focused companies such as **Gemini** and **Coinbase** (with its GDX exchange), fall under the Capital Markets Tech sector given the similarities to traditional securities exchanges and brokerage companies.





### **Payments Landscape**





### **PAYMENTS**

**Merchant Services** 

**ATM Processors** 

**Dynamic Currency Conversion** 

**Gateway / Ecommerce Solutions** 

Merchant Acquiring / ISO

Point of Sale Hardware / Software



- Countertop Terminal
- Integrated Software / VAR
- PC-Based Integrated Hardware
- Smartphone / Tablet –Based
- Terminal Deployment & Leasing

Walk-in Bill Pay

**Networks / Associations** 

Telcos: Carrier Billing & NFC Infrstrc.

**Transaction Security** 

**Card-Based Payments Products** 

### Pre-Paid

### **Examples**

- Gift Cards
- Payroll Cards
- Mobile Top-Up
- Corporate Incentive
- Voucher

**Post-Paid** 

### Examples

- Fleet Cards
- Private Label Cards



E-Rewards / Loyalty

- Digital Coupons Card-Linked Offers
- Daily Deal Apps Retailer Web Services
- Branded / White-Label Marketing Solutions

**International Money Transfer** 

B2B

C2B

P<sub>2</sub>P

Business-to-Business

cs-toess Consumerto-Business Person-to-

Online / Mobile Payments

**Online / Mobile Money Transfer** 

Person to Person Transfers

**Virtual Currencies** 

BitCoin • Financial Services •

- Exchanges Payment Processors
- Financial Services Platforms
  Mining Hardware Wallets

Virtual Wallets (Cloud-Based & NFC)

**Financial Institutions** 

**ATM Manufacturing** 

**Card Issuer Processing** 

Card Production

**Check Printing** 

# FINANCIAL TECHNOLOGY PARTNERS

### Closer Look at Banking and Lending Technology



### **BANKING / LENDING TECH**

The Banking Tech sector covers a wide range of companies surrounding all lending and deposittaking services typically offered by financial institutions. The main categories within the banking sector include Core Bank Processing and related / tangential technologies, Personal Financial Management / consumer-oriented tools and solutions, Alternative Lending and Real Estate / Mortgage Technology.

- O Core Bank Processing comprises a number of areas including account processing, online and mobile banking solutions, as well as fraud / verification / security / AML / KYC / compliance solutions geared towards financial institutions. Examples of companies in this category include the large core bank processors Fiserv, FIS, Jack Henry and Finastra as well as point solution providers such as Q2 (online banking apps), Nomis (pricing analysis) and Mitek (remote check capture).
- O Consumer oriented tools and solutions include credit data providers (Experian, TransUnion, Equifax), Personal Financial Management solutions (Credit Karma, Credit Sesame) and new tech-enabled challenger banks (MoneyLion, Varo Money, Chime, Aspiration, N26, Tandem).







### Closer Look at Banking and Lending Technology (cont.)

- O Alternative lenders offer new, non-bank sources of capital for consumers and businesses. Some alternative lenders have a broad focus (typically either consumer or SMB) while others target more narrow slices of the market such as student loans, solar loans, or in the case of GreenSky, home improvement loans. Examples of consumer-focused Alt Lenders include LendingClub and Marlette while examples of SMB-focused lenders include BlueVine, Kabbage and OnDeck.
- O Real estate transactions typically require some type of lending whether through a consumer mortgage or a commercial real estate loan. Given the proximity of real estate to lending and other banking services, we include Real Estate Technology as a subsegment of the Banking Tech sector. Real Estate Tech includes everything from online mortgage lenders (such as LoanDepot, Better Mortgage and Quicken Loans) to mortgage servicing solutions to commercial real estate management platforms to online tools, data and solutions that simplify and digitize the process of buying, selling and evaluating real estate and obtaining a mortgage (examples include Blend Labs, Roostify, CloudVirga and StreamLoan).







### Banking / Lending / Real Estate Technology Landscape



### **BANKING / LENDING / REAL ESTATE TECH**







### Closer Look at Capital Markets & Wealth Management Technology



### **CAPITAL MARKETS / WEALTHTECH**

The Capital Markets and WealthTech sector includes the wide-ranging front, middle and back-office technology used by exchanges, brokerages, investment managers, proprietary trading firms, financial advisors, institutions and individual investors to research, recommend and manage investments and conduct, record, clear and settle transactions across all asset classes. Broadly, the sector can be divided between capital markets focused activities (trading, capital raising, institutional investing) and wealth management activities (consumer direct or advisor focused investing and trading).

Key categories in the sector include Wealth Management Solutions, Online Brokers and Trading / Market Making Firms, Liquidity Pools, Data and Research, Back-middle Office Technology, and Trading Technology.

- O Wealth Management Solutions include both consumer-focused providers (such as robo-advisors like Betterment, Wealthfront, Moneyfarm and Nutmeg) as well as numerous platforms and tools that enable financial advisors to conduct their business. Selected FinTech companies focused on financial advisors include Addepar, Envestnet, InvestEdge, and InvestCloud.
- O Online Brokers and Trading and Market Making Firms include consumerfocused online brokers such as E\*Trade, TD Ameritrade, Charles Schwab and Robinhood as well as institutional trading firms such as Virtu Financial, Jump Trading and PEAK6.









### Closer Look at Capital Markets & Wealth Management Technology (cont.)

- O Liquidity Pools include any venues where securities are traded including traditional exchanges such as Nasdaq, the New York Stock Exchange and the Chicago Mercantile Exchange as well as electronic, alternative trading platforms such as BATS (now owned by the CBOE) and IEX. The Liquidity Pools sub-sector also includes firms that are providing greater access through a marketplace model to alternative investments such as hedge funds and direct private company investing. Selected examples in this group include Forge (fka: Equidate), Artivest, iCapital, CAIS and Mercury Capital Advisors.
- O The Data, Analytics and Research category includes companies providing securities and company-related data along with analytics and research, all of which are used in the investment process. Selected companies in this sector include Bloomberg, Refinitiv (formerly Thomson Reuters' Financial & Risk business), S&P Global, IHS Markit, FactSet, and AlphaSense.
- O Back-Middle Office Technology comprises of a number of solution providers primarily serving investment managers and the investor-relations functions of corporations. High profile companies in this sector include SunGard (now part of FIS), SS&C, State Street and Bank of New York.
- O Trading Technology covers a broad set of companies primarily providing software used by institutional investors in managing and completing trades or software and platforms used by trading venues. Selected Trading Technology companies include ION, Itiviti and Eze Software along with the larger diversified providers such as Bloomberg and Refinitiv.











### Capital Markets & Wealth Management Technology Landscape



### CAPITAL MARKETS / WEALTHTECH

Back-Middle Office Tech	Trading Technology	<b>S</b> Wealth Management	
Accounting / Reporting	Trading Software and Platforms	Online Personal Wealth Management	
Communications Solutions			
Fund Administration	EMS / OMS / Risk	Portfolio Management: Analytics, Accounting, Reporting, Automation	
Compliance	Marketplace Technology & Data Hardware		
IR / Proxy Services		Wealth Planning Tools for Advisors	
	FX Trading Platforms / Networks		
Risk Management			
Clearing / Settlement	Latency Management / Measurement	CRM / Advisor Communication	
Clearing / Settlement			
Liquidity Pools	Data / Analytics / Research	Online Brokers / Trading / Custodians	
Large Global / Regional Country-Based Exchanges	Big Data Analytics	Online Brokers	
Commodities Exchanges			
	Market Data Aggregation / Research Tools	Specialized Custodians	
ATSs			
	Corporate / Equity / Investment Research	Proprietary Trading Firms	
Private / Secondary Markets			
Crowd Funding Platforms	Data Providers: Historical Market & Global	Market Makers / HFT Firms	
Crowd randing Flationis	Diversified Financial		

### Closer Look at InsurTech





### **INSURTECH**

We define InsurTech broadly to capture companies transforming all facets of the insurance ecosystem, including both new technology companies developing innovative products and services for insurers as well as new insurance ventures leveraging technology and/or new business models to innovate across one or multiple parts of the value chain.

The InsurTech sector includes all technology utilized in the creation, marketing, underwriting and administration of insurance policies and the processing of claims. This includes core policy and claims administration systems, technology that enhances broker-carrier connectivity as well as new technologies that are becoming part of the underwriting and risk mitigation processes for carriers such as specialized data and analytics, telematics, and other "internet-of-things" devices for the "connected home" as well as wearables to track personal fitness and vital signs.

Along with other FinTech sectors, the InsurTech sector includes **new distribution models** and **new product providers** such as **online comparison shopping sites**, **direct-to-consumer MGAs and insurers** and **ondemand** and **episodic insurance**.

### Closer Look at InsurTech (cont.)

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- O Selected examples of new insurance ventures competing with traditional insurance brokers and carriers include **Next Insurance** and **Insureon** in small business insurance, **Goji** and **Root** in auto, **Lemonade** and **Hippo** in home, and **PolicyGenius** and **Ladder** in life.
- Selected specialized data and analytics companies serving insurance companies include industry stalwarts like Verisk Analytics and LexisNexis, as well as newer entrants like Cape Analytics, which provides proprietary property data by leveraging geospatial imagery, computer vision and machine learning, and Carpe Data, which uses proprietary algorithms and artificial intelligence to harness the power of emerging and alternative data for insurance carriers.
- Selected examples of telematics companies primarily focused on the insurance sector include Cambridge Mobile Telematics, The Floow, Octo, TrueMotion and Zendrive.
- O Similar to the Banking Tech sector, there are a number of legacy providers that have been serving the Insurance vertical for many years including Applied Systems, Duck Creek Technologies, Guidewire, iPipeline, Vertafore, Zywave. We are now also seeing a number of new entrants to the insurance software vertical such as BriteCore and TechCanary.







## FINANCIAL TECHNOLOGY PARTNERS

### InsurTech Landscape



		Core Software		Data & Analytics	Sales & Distribution
Target Users	Carriers	Carrier / Broker Connectivity	Brokers / Agents	Carriers / Brokers	Consumers & Businesses
	Billing & Payments	Agent Portals	Agency Management	Claims & Losses	Lead Gen / Price Comparison Websites
	Claims Management	Data Services		Marketing	Online Agencies / Brokerages / Carriers
	Loss Adjustment	E-Policy	CRM / Sales	Pricing / Rating	Direct-to-Consumer
FinTech Area of	Policy Administration	Quotes & Illustrations	Marketing & Administration Platforms	Underwriting	MGAs and Insurers  On-Demand & Episodic
Focus	Subrogation		Tationis	Telematics	Insurance
	Underwriting	\$		Wearables	
	\$\$\$	711	Par		



### Closer Look at Healthcare Financial Management Technology



### **HEALTHCARE FINTECH**

The healthcare industry touches many areas of FinTech because nearly every patient interaction with a healthcare provider sets off a number of financial-related processes including insurance verification, billing and payment processing, claims settlement, and benefits administration.

- O The payer side of healthcare, similar to other areas of insurance, requires technology for managing policies, member billing, and settling and paying claims.
- On the provider side, technology is used for verifying insurance eligibility, estimating patient costs, patient billing and payment processing.
- As consumers are increasingly responsible for a greater portion of their healthcare expenses and seek greater transparency in healthcare costs, the industry is being forced to respond, often through technology-driven solutions. Providers must create more consumer-friendly payment solutions and deal with the burden of more of their revenue coming from individual consumers while payers are facing pressure from FinTech-related health insurance startups that are changing the way health insurance is sold, how payers engage with plan members and how patients access care.
- o The healthcare FinTech sector is distinctly different from other areas of FinTech given its own complex set of industry-specific rules and regulations such as HIPAA.



### Closer Look at Healthcare Financial Management Technology (cont.)

### Selected examples of Healthcare-related FinTech companies:



Healthcare payments network connecting providers, payers and consumers – solutions for engaging patients / online portals, payment estimators, auto payments / collections, payment plans and billing, eligibility and more





Technology enabled health insurance company providing consumers and employees with affordable health insurance plans that are managed and utilized through a mobile app





Online HR solutions / platform provider including health insurance benefits administration for employers

Billing



Technology platform for healthcare billing solutions for providers and billing companies

Data / Analytics



Platform serving payers, providers and pharmacies with sophisticated data and analytics to improve financial and clinical processes for cost, quality, engagement and risk

### FINANCIAL **TECHNOLOGY PARTNERS**

### Healthcare Financial Management Technology Landscape



### HEALTHCARE FINTECH

Health Other Healthcare Sectors **Benefits Patient Care Administration** Insurance Sales **Information Management** & Distribution **Technology Employers Payers** Target Users **Employers Carriers Providers Primarily Plan Sponsors Carriers** (Hospitals, Physician **Providers** Practices, Urgent **Individuals** Fls & Other Care Centers, etc.) **Plan Sponsors Exchanges** Electronic Medical Administration Platforms Revenue Cycle Online Consumer / **Payment Integrity** Records / Electronic Management ("RCM") **SMB Sales Platforms Health Records** Services / Software FinTech Area of Focus **BPO** Program Management / Coordination of Benefits Finance & Administration Financial Management (Premium Billing & Payment) Systems **Tech-Enabled Utilization Management** (Including Practice **Brokers** Eligibility / Enrollment / Management) Content, Data and Risk Plan Comparison **Analysis Third Party** Administrators ("TPAs") **Public and Private** Point-of-Care & Point-of-Care Payment Member Engagement and Healthcare Workflow **Technologies Pharmacy Benefits Quality Measurement Exchanges** Technologies Management



### Closer Look at Financial Management Solutions (FMS)



### FINANCIAL MANAGEMENT SOLUTONS

- The Financial Management Solutions ("FMS") sector focuses on the financial processes of organizations of all sizes and sectors including SMBs, governments, educational institutions as well as global enterprises.
- O Companies in the FMS sector are typically selling their solutions into the finance and HR departments of organizations. FMS business models are increasingly moving towards software-as-a-service / cloud-based delivery.
- Key products / services covered by FMS providers include accounting and financial planning, ERP, payroll processing, accounts receivable / payable / treasury solutions and compliance and risk management solutions.

# FINANCIAL TECHNOLOGY PARTNERS

### Closer Look at Financial Management Solutions (cont.)

### Selected examples of FMS companies:

**Accounts Payable** 



Business-to-business software company that is transforming how companies pay their bills by automating the invoice and payment processes **Spend Management** 



Business spend management platform featuring procurement, expenses, strategic sourcing and spend analysis

**Expense Management** 



SaaS expense and invoice solutions provider enabling organizations to automate and streamline AP processes, increase productivity, reduce errors, enforce compliance

**Accounting Software** 



Cloud-based accounting software with features including invoicing, payroll, reporting and more

**Accounts Receivable** 



End-to-end payment cycle management solution, which automates every step of the invoiceto-cash process **Risk Management** 



Integrated risk management solutions, allowing organizations to holistically understand, manage and control risks

**Supply Chain Finance** 



Cloud-based invoice, payment, dynamic discounting and supplier finance solutions to corporations and their small business suppliers

Payroll / HR



Payroll, time and attendance software along with HR solutions for recruitment and employee benefits

**Tax Software** 



Cloud-based compliance solutions for various transaction taxes, including sales and use, VAT, excise, communications, and other indirect tax types **Business Planning** 



Platform for financial planning, budgeting and analysis, demand and supply chain planning, sales compensation and territory management, and other enterprise-wide planning needs

# FINANCIAL TECHNOLOGY PARTNERS

### **Financial Management Solutions Landscape**



### **FINANCIAL MANAGEMENT SOLUTONS**

CRM				Procurement
Pricing & Profitability				Invoice & A/P Processing
Invoicing & Billing			1 😐	Payables Management
eceivables Mgmt. & Collections				Disbursement Solutions
Remittance Data Mgmt.			-0-0-	Supply Chain Finance
Credit Decisioning	CUSTOMERS		SUPPLIERS	Dynamic Discounting
Satisfaction & Retention				Network Management
Enterprise Resource Planning				Budgeting
Risk Management		\$		Reporting
Fraud Protection	6			Financial Planning
Inventory Management				Expense Management
Business Intelligence				Tax Solutions
Data Management	OPERATIONS		ACCOUNTING	Controls & Workflows
Continuity Planning		CFO-SUITE		Analytics
Timesheets				Cap Tables & Waterfalls
Payroll				Governance
Benefits	000		S.A	Shareholder Management
T&E Expenses			<b>∏</b>	Liquidity / Cash Management
Recruiting	EMPLOYEES		INVESTORS	Proxy Solutions
Incentives	EIVIPLOTEES		IIVESTORS	Valuation
Compliance				Treasury Management



#### Closer Look at Financial Business Process Outsourcing ("BPO")

## **FINANCIAL BPO**

- Financial BPO (Business Process Outsourcing) encompasses any outsourcing to a third party service provider for a financial or financial-related process.
- BPO has historically involved a large number of outsourced employees, but many outsourcing firms are increasingly using technology or tech-enabled processes to provide their services. As BPO becomes more tech-enabled, the lines between BPO (more human intensive) and FMS (more software intensive) are blurring.
- BPO is often performed outside of an organization's home country (aka offshore BPO).
- Examples of financial related business processes that are often outsourced include customer service, collections, specialized IT development and management, research and competitive analysis, accounting and financial reporting, and regulatory and tax compliance.

#### Closer Look at Financial BPO (cont.)



#### Selected examples of Financial BPO FinTech companies:

#### Finance and Accounting













The selected companies provide solutions for CFOs and finance / accounting departments including accounts payable, enterprise performance management, invoice-to-cash processes, technical and corporate accounting, bookkeeping, internal audits, and more, sometimes with specific solutions for various industries.

#### **Procurement and Supply Chain**









The selected companies provide procurement services encompassing strategic sourcing and category management, contract and supplier management, transactional procurement, source-to-pay, order management and other supply chain management solutions.

#### **Customer Experience**





**PERFORMANT** 

Teletech and TaskUs provide solutions to enhance the customer experience while also delivering customer data / insights. Solutions provided include Al / chat bots, customer care, customer acquisition and growth strategies, data / analytics, sales conversion tools and more.

Performant provides cost containment, recovery as well as customer service solutions for healthcare payers, commercial businesses, and governments.

#### Governance, Risk and Compliance





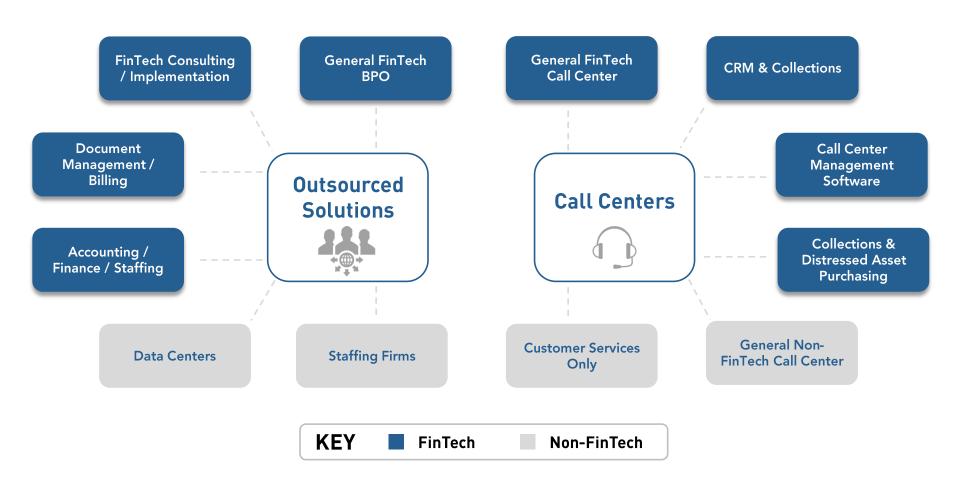


These companies provide a variety of risk-related solutions including fraud detection, anti-money laundering, regulatory reporting, compliance monitoring, risk modeling, cyber security and enterprise risk management, and retail and commercial credit risk modeling.

## Financial BPO Landscape







## FT PARTNERS FINTECH INSIGHTS

## ii. TRANSACTION PROFILES

## **Appendix: Published Transaction Profiles**





## **BANKING / LENDING TECH**

Financing		Financing (cont.)	
N26 Raises \$300 million in Series D Financing	<u>View</u>	Branch Raises \$170 million in Series C Equity and Debt Financing	<u>View</u>
Knock Raises \$400 million in Series B Equity and Debt Financing	<u>View</u>	InCred Raises \$86 million in Series A Financing Led by FMO	<u>View</u>
Uplift Raises \$123 million in Series C Financing	<u>View</u>	VTS Raises \$90 million in Series D Financing Led by Brookfield Ventures	<u>View</u>
Better Mortgage Raises \$70 million in Series C Financing	<u>View</u>	Silvergate Bank Files for its IPO	<u>View</u>
Raisin Secures \$114 million in Series D Financing	<u>View</u>	<b>SoFi</b> Raises \$500 million in Financing Led by Qatar Investment Authority	<u>View</u>
Tink Raises 56 million in Financing Led by Insight Venture Partners	<u>View</u>	<b>Biz2Credit</b> Raises \$52 million in Series B Financing Led by WestBridge Capital	<u>View</u>
OakNorth Raises \$440 million in Financing	<u>View</u>	Alkami Raises \$55 million in Series E Financing	<u>View</u>
Starling Bank Raises £75 million in Series C Financing	<u>View</u>	<b>Brex</b> Raises \$100 million in Financing Led by Kleiner Perkins Digital Growth Fund	<u>View</u>
Figure Raises \$65 million in Series B Financing	<u>View</u>	Prospa Completes its IPO Raising \$76 million	<u>View</u>
Chime Raises \$200 million in Series D Financing	<u>View</u>	Tally Raises \$50 million in Series C Financing Led by Andreessen Horowitz	<u>View</u>
Opendoor Raises \$300 million in Follow-On Financing	<u>View</u>	Monzo Raises £113 million in Series F Financing Led by Y Combinator Continuity Fund	<u>View</u>
Point Raises \$122 million in Equity and Debt Financing	<u>View</u>	Blend Raises \$130 million in Series E Financing	<u>View</u>
Affirm Raises \$300 million in Series F Financing	<u>View</u>	M&A	
Zafin Raises \$17 million in Series B Financing	<u>View</u>	Plaid Acquires Quovo for \$200 million	View
<b>Nav</b> Raises \$44.8 million in Series C Minority Financing Led by Goldman Sachs	<u>View</u>	Thoma Bravo Acquires Ellie Mae for \$3.7 billion	View
Affirm Raises \$300 million in Series F Financing	<u>View</u>		

## **Appendix: Published Transaction Profiles**





#### **PAYMENTS**

Financing	
Stripe Raises \$100 million in Financing from Tiger Global	<u>View</u>
Airwallex Raises \$100 million in Series C Financing Led by DST Global	<u>View</u>
Toast Raises \$250 million in Series E Financing	<u>View</u>
GoCardless Raises \$75.5 million in Series E Financing	<u>View</u>
Lightspeed Completes its IPO Raising C\$240 million	<u>View</u>
Nexi Prepares for its IPO	<u>View</u>
Network International Files for its IPO	<u>View</u>
Finablr Completes its IPO Raising Approximately \$395 million	<u>View</u>
TransferWise Raises \$292 million in Financing	<u>View</u>
WorldRemit Raises \$175 million in Series D Financing	<u>View</u>
Razorpay Raises \$75 million in Series C Financing Led by Ribbit Capital and Sequoia Capital India	<u>View</u>
<b>Checkout.com</b> Raises \$230 million in Series A Financing Led by Insight Partners and DST	<u>View</u>
Marqeta Raises \$260 million in Series E Financing	<u>View</u>

M&A	
Fiserv Acquires First Data for a Total Enterprise Value of \$41 million	<u>View</u>
Advent International Acquires Majority Stake in Prisma Medios de Pago	<u>View</u>
Ant Financial Acquires WorldFirst for \$700 million	<u>View</u>
ACI Worldwide Acquires Speedpay for \$750 million	<u>View</u>
FIS Acquires Worldpay for an Implied Enterprise Value of \$43 billion	<u>View</u>
Mastercard Acquires Transfast	<u>View</u>
Thunder Bridge Acquisition Merges with REPAY for \$653 million Merger	<u>View</u>
Nuvei Acquires SafeCharge for Approximately \$889 million	<u>View</u>
Global Payments and TSYS Have Agreed to Merge	<u>View</u>
Crown Agents Bank Acquires Segovia	<u>View</u>
Nordic Capital Acquires Signicat	<u>View</u>
PayU Acquires iyzico for \$165 million	<u>View</u>

## **Appendix: Published Transaction Profiles**





## **CAPITAL MARKETS / WEALTHTECH**

Financing	
Acorns Raises \$105 million in Financing Led By NBCUniversal	<u>View</u>
Personal Capital Raises \$50 million in Series F Financing Led by IGM Financial	<u>View</u>
YieldStreet Raises \$62 million in Series B Financing	<u>View</u>
Nutmeg Raises £45 million in Series E Financing	<u>View</u>
Tiger Brokers Completes its IPO Raising \$104 million	<u>View</u>
Tradeweb Completes its IPO Raising \$1.1 billion	<u>View</u>
Carta Raises \$300 million in Series E Financing Led by Andreessen Horowitz	<u>View</u>
Trumid Raises \$60 million in Financing Led by Hillhouse Capital	<u>View</u>
Wealthsimple Raises \$78 million in Financing Led by Allianz X	<u>View</u>
Symphony Raises \$165 million in Financing	<u>View</u>

M&A	
Morgan Stanley Acquires Solium for Approximately \$827 million	<u>View</u>
Envestnet Acquires PIETech for \$500 million	<u>View</u>
BlackRock Acquires eFront for \$1.3 billion	<u>View</u>
Deutsche Borse Acquires Axioma for \$850 million	<u>View</u>
Goldman Sachs Acquires United Capital for \$750 million	<u>View</u>
Broadridge Acquires RPM Technologies for \$300 million	<u>View</u>
Reverence Capital Partners Acquires Advisor Group for \$2.3 billion	<u>View</u>
Vista Equity Partners Acquires Black Mountain Systems	<u>View</u>
Morningstar Acquires DBRS for \$669 million	<u>View</u>

### FI<u>NANCIAL</u> TECHNOLOGY PARTNERS

## **Appendix: Published Transaction Profiles**



## **FMS**

Financing		M&A	
Vena Solutions Raises \$115 million in Financing Led by JMI Equity	<u>View</u>	Investor Group Led by <b>Hellman &amp; Friedman</b> Acquires <b>Ultimate Software</b> for \$11 billion	View
Bill.com Raises \$88 million in Financing	<u>View</u>	GBG Acquires Idology for \$300 million	<u>View</u>
<b>Divvy</b> Raises \$200 million in Series C Financing Led by New Enterprise Associates	<u>View</u>	Bridgepoint Acquires Majority Stake in Kyriba	<u>View</u>
UiPath Raises \$568 million in Series D Financing	<u>View</u>	Motorola Solutions Acquires VaaS for \$445 million	<u>View</u>
Pleo Raises \$56 million in Series B Financing Led by Stripes Group	<u>View</u>	BROWZ Merges with Avetta	<u>View</u>
Greensill Raises \$800 million in Financing from SoftBank Vision Fund	<u>View</u>	Mastercard Acquires Transactis	<u>View</u>
<b>Ivalua</b> Raises \$60 million in Financing from Tiger Global Management & Ardian	<u>View</u>	H&R Block Acquires Wave for \$405 million	<u>View</u>



## **Appendix: Published Transaction Profiles**



Financing		M&A		
CoverHound Raises \$58 million in Series D Financing Led by Hiscox	<u>View</u>	Willis Towers Watson Acquires TRANZACT for up to \$1.4 billion	<u>View</u>	
wefox Group Raises \$125 million in Series B Financing	<u>View</u>	States Title Acquires North American Title from Lennar	<u>View</u>	
Lemonade Raises \$300 million in Series D Financing Led by SoftBank	<u>View</u>	Applied Systems Acquires TechCanary	<u>View</u>	
Palomar Completes its IPO Raising \$84 million	<u>View</u>			
Health IQ Raises Approximately \$55 million in Series D Financing	<u>View</u>			
Coalition Raises \$40 million in Series B Financing	<u>View</u>			
Snapsheet Raises \$29 million in Series E Financing	<u>View</u>			



Financing		M&A	
Clover Health Raises \$500 million in Financing	<u>View</u>	WEX Acquires Discovery Benefits for \$425 million	<u>View</u>
Change Healthcare Files for its IPO	<u>View</u>	JPMorgan Chase Acquires InstaMed	<u>View</u>
<b>Collective Health</b> Raises \$205 million in Financing Led by SoftBank Vision Fund	<u>View</u>		
Phreesia Files for its IPO	<u>View</u>		
Change Healthcare Completes its IPO Raising \$557 million	<u>View</u>		

## FT PARTNERS FINTECH INSIGHTS

## iii. Overview of FT Partners

#### FT Partners Research – 2018 FinTech Almanac



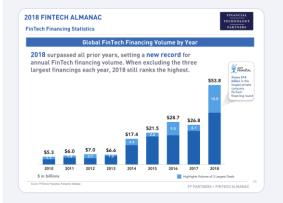
#### 2018 FinTech Almanac

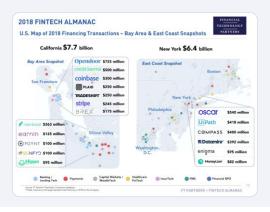


Click pictures to view report

#### Highlights of the report include:

- 2018 and historical FinTech financing, IPO and M&A volume and deal count statistics
- Largest FinTech financings and M&A transactions in 2018
- Most active FinTech investors
- Corporate VC activity and strategic investor participation
- FinTech sector breakdowns, regional statistics, and other industry trends







#### **Recent Exclusive FinTech CEO Interviews**



## indio



Mike Furlong

VIEW

Indio provides a software platform that helps simplify the insurance application process for brokers and their clients

## HUMAN API



**Andrei Pop** 

**VIEW** 

Human API has developed a platform to enable health data liquidity between consumers, care providers, insurers, and others

#### PLANCK



**Elad Tsur** 

**VIEW** 

Planck has developed an Alpowered data platform that provides commercial insurance underwriting insights

## **INSURIFY**



Snejina Zacharia

**VIEW** 

Insurify offers an online auto insurance comparison, shopping, and management platform that utilizes AI to simplify the shopping experience and provide more affordable coverage for the consumer

## TC Loan Origination Solutions



Bill Nass

TCI is a loan origination software provider that empowers consumer lenders to succeed in the digital economy with next-generation solutions for loan origination and deposit account opening



#### anthemis group

**VIEW** 

Founded in 2010, Anthemis Group is a venture capital firm with a diversified portfolio of more than 80 FinTech companies from around the world, making them one of the most active FinTech investors

## CLEARBANC



Andrew D'Souza

Clearbanc offers entrepreneurs access to capital without personal guarantees, warrants, equity, or credit checks, through revenuebased financing solutions

## nextcapital.



Rob Foregger

NextCapital partners with worldclass institutions to deliver personalized managed advice to individual investors across workplace and retail channels

## **TrueMotion**



Ted Gramer

TrueMotion provides mobile telematics solutions designed for auto insurers with personal and commercial lines, and third party app developers





**Max Roper** 

VIEW

Appetize provides a modern, omnichannel point-of-sale (POS), inventory, and analytics platform that allows enterprises to manage and process quest transactions

## **Ladder**



**Jamie Hale** 

**VIEW** 

Ladder has built term life insurance to be instant, simple and smart, utilizing proprietary technology across the entire life-insurance value chain

#### WINDWARD°



Ami Daniel

VIEW

Windward is a leader in maritime risk analytics using data science to create an Al-driven platform that helps organizations assess maritime risk and anticipate impactful events

84

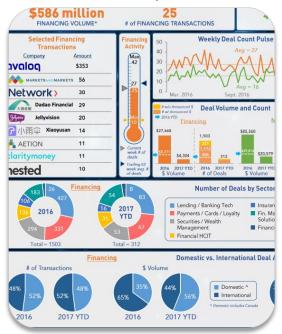
#### FT Partners Real-Time FinTech Deal Statistics



#### FT Partners publishes real-time FinTech deal statistics on a weekly and monthly basis

## Weekly

Summary of Global FinTech activity at the end of each week with YTD and historical comparisons



View

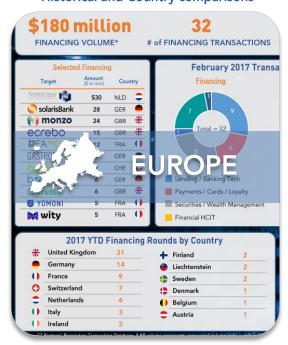
## **Monthly**

Summary of Global FinTech activity for the latest month with YTD and historical comparisons



View

Summary of FinTech activity in Europe for the latest month with YTD, Historical and Country comparisons



View



## FT Partners Research – U.S. FinTech IPO Analysis







FT Partners' IPO Infographic provides an in-depth analysis of U.S. FinTech IPOs over the past decade

Highlights of the Infographic include:

- Yearly breakdowns by capital raised and FinTech sector
- Rankings of largest IPOs by capital raised, best and worst performing and most recent FinTech IPO transactions
- Insight into pending IPOs, spin-offs and companies acquired while on file for an IPO
- Details on the most active investors in FinTech IPOs and a list of the most well funded private FinTech companies





Click pictures to view

# FINANCIAL TECHNOLOGY PARTNERS

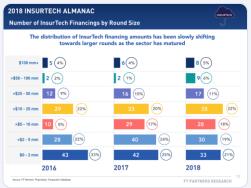
#### FT Partners Research - 2018 InsurTech Almanac

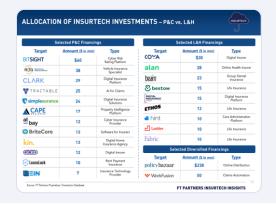


#### Highlights of the report include:

- 2018 and historical InsurTech financing and M&A volume and deal count statistics
- Largest InsurTech financings and M&A transactions in 2018
- Most active InsurTech investors
- Corporate VC activity and strategic investor participation
- Other industry, capital raising and M&A trends in InsurTech









#### FT Partners Research – Brazil's Emerging FinTech Ecosystem

# Brazil's Emerging FinTech Ecosystem A Fertile Environment for Disruption and Innovation



Click pictures to view report

FT Partners' report provides an in-depth look at the FinTech ecosystem in Brazil. Brazil is in the midst of a FinTech revolution as the confluence of a number of forces has created a very fertile environment for innovation and disruption across various financial, technology and business services. With the world's fifth largest population, the ninth largest economy and a government encouraging greater competition for a highly concentrated banking ecosystem, Brazil represents a very attractive market and a huge growth opportunity for technology-driven financial solutions across Payments, Banking, Lending, Insurance, Wealth Management, and other sectors.

#### Highlights of the report include:

- · Social, economic and FinTech trends in Brazil
- Regulatory environment in Brazil and recent updates
- Brazilian Payments, Banking, Lending, InsurTech, Financial Management Solutions, and WealthTech sector overviews
- 14 exclusive interviews with FinTech executives, entrepreneurs and investors in Brazil
- A detailed market landscape of FinTech companies operating in Brazil
- Individual profiles of 26 companies playing a significant role in the Brazilian FinTech universe
- Highlights of active investors in the space and recent financing transactions



#### FT Partners Research – Beyond the Credit Score

#### Beyond the Credit Score: What's Next in Consumer Credit Management



Click pictures to view report

FT Partners' report provides an in-depth look at the consumer credit space. Today, while many companies offer free credit scores, few offer free credit monitoring, and even fewer offer key insights about what impacts consumers' credit worthiness. After getting access to their credit scores, consumers are often at a loss of what to do and are largely left on their own to make important credit decisions. This contrasts with the asset side of consumers' balance sheets where financial advisors and, increasingly, robo advisors are using data and analytics to alleviate consumers of the burden of making investment decisions for their specific goals. Consequently, we expect financial service providers to move beyond offering free access to credit information and move towards providing complete credit lifecycle management solutions.

- History of the free credit score and new trends in the credit and PFM space
- Consumer FinTech landscape including multiple subcategories
- Exclusive interviews of executives in the space
- Proprietary list of financing and M&A transactions
- Detailed company profiles of both private and public players

#### FT Partners Research – Auto FinTech



## Auto FinTech: The Emerging FinTech Ecosystem Surrounding the Auto Industry



## FT Partners' 200+ page report provides an in-depth look at the FinTech ecosystem surrounding the auto industry:

As the automotive industry continues to innovate, consumers and businesses will expect the financial services and processes surrounding this massive industry to modernize and adapt as well. Similarly, as new advances change the way consumers and businesses use cars, both traditional financial services and FinTech companies can distinguish themselves by offering new, innovative solutions.

#### The report includes:

- Trends regarding the transformation of the auto industry and innovations in auto lending, insurance and payments
- The activity among traditional players in the space such as partnerships, investments and acquisitions
- Proprietary financing and M&A transactions in the space
- A detailed industry landscape of Auto FinTech players and company profiles

#### FT Partners Research - WealthTech



## WEALTHTECH The Digitization of Wealth Management



Click pictures to view report

ET Partners' 180+ page report is an in-depth examination of the dramatic changes sweeping across the wealth management industry. The traditional investment management and registered investment advisor ("RIA") industries are facing numerous threats, and while firms in the industry recognize the need to respond, technology-driven innovation is not a core expertise of most RIAs and investment managers. Consequently, there has been a groundswell of FinTech companies bringing digital capabilities to the traditional wealth management industries. Collectively, we label this segment of FinTech as WealthTech.

- Visual WealthTech industry landscape including multiple sub-categories
- Exclusive interviews of CEOs at notable disruptive companies
- Proprietary list of financing and M&A transactions in the space
- Detailed company profiles of both private and public players



#### FT Partners Research – InsurTech Industry Report

#### Prepare for the InsurTech Wave: Overview of Key InsurTech Trends



Click pictures to view report

FT Partners' 268-page report provides an indepth look at the major waves of innovation and disruption that are beginning to radically alter the insurance industry.

- An analysis of specific trends across: Insurance Distribution, Sales, Marketing and Engagement, Data and Analytics and Insurance Administration
- The responses of incumbents to date including the innovations, investments, partnerships and acquisitions being made to stay ahead of the game
- Proprietary InsurTech financing and M&A statistics and a comprehensive list of transactions in the space
- A detailed industry landscape of InsurTech providers as well as other innovative, tangential companies and profiles of 54 companies operating in the InsurTech ecosystem

#### FT Partners Research – Global Money Transfer



## Global Money Transfer: Emerging Trends and Challenges



Click picture to view report

FT Partners' 194-page report provides an in-depth look at the Global Money Transfer space. The report focused on key trends within two distinct industry segments:

- The emergence of "International Payment Specialists" as a distinct and fast growing industry segment attracting significant interest from strategic buyers and financial investors
- The disruption of the traditional "Consumer Remittance Providers" by new, emerging / fast growing entrants leading with mobile and other technology-based solutions

- CEO Interviews
- Public Company Comparables
- Profiles of selected companies in the space
- Financing and M&A transactions as well as selected detailed profiles of significant deals



## FT Partners Research - Digital Wealth Management Report

# Are the Robots Taking Over? The Emergence of Automated Digital Wealth Management Solutions



Click picture to view report

FT Partners' 145-page report provides a comprehensive overview of key industry trends driving innovation in the wealth management space and how the industry is reacting to the emergence of Robo Advisors and other Digital Wealth Management disruptors.

- A discussion of the different Automated Digital Wealth Management platforms and business models
- The responses of incumbents in the wealth management space, including the innovations, partnerships and acquisitions being made to stay ahead of the game
- Interviews with eight CEOs of leading Digital Wealth pioneers including Betterment, Link Pacific Advisors, MyVest, NextCapital, Nutmeg, Riskalyze, SigFig and Vanare
- A detailed industry landscape of Digital Wealth Management providers as well as other innovative, tangential companies, profiles of 33 companies and a comprehensive list of private equity financing and M&A transactions in the space



#### FT Partners Research – Transaction Security Report

## Transaction Security: At the Nexus of E-Commerce, Payment Market Structure Complexity and Fraud



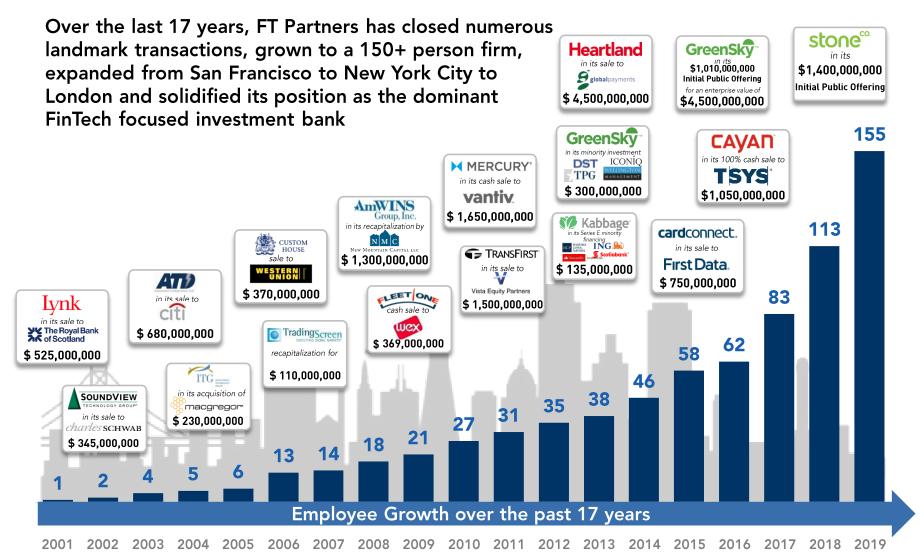
FT Partners' 130+ page report provides an in-depth look at Transaction Security, which has emerged as one of the fastest growing sub-segments of FinTech

#### Included in this report...

- Discussion of key industry trends driving card-not-present transactions and the subsequent increase in demand for smarter transaction security solutions
- Highlighted transaction security technologies and various solutions available for merchants and issuers
- Exclusive CEO interviews including CardinalCommerce, Forter, BillGuard, Feedzai and more
- Broad landscape of transaction security including sector sub-segments
- Profiles of 40+ companies involved in transaction security
- Comprehensive list of private equity financing and M&A transactions in the space



#### Overview of FT Partners – 17 Years in Business





#### FT Partners' History of Success Working with Public Companies

## FT Partners has a longstanding history working with public companies across the FinTech ecosystem

#### **Public Clients**









**JetPav**\*

in its sale to



RDM

in its sale to













#### **Public Buyers**

























## FINANCIAL **TECHNOLOGY PARTNERS**

#### FT Partners is the Advisor of Choice for Leading FinTech Companies

#### FinTech Unicorns / Multi-Billion Dollar Deals

#### Large Corporate Clients



















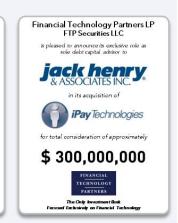














#### Sellside and Buyside Experience (Selected Examples)

#### FT Partners has the deepest industry and M&A track record in the FinTech space

## Financial Technology Partners LP FTP Securities LLC Heartland globalpayments \$ 4,500,000,000 Financial Technology Partners LP FTP Securities LLC is pleased to announce its exclusive role as sole strategic and financial advisor to





Group, Inc. in its growth recapitalization by

NMC



The Only Investment Bank Focused Exclusively on Financial Technolog



Financial Technology Partners LP

FTP Securities LLC







## Significant Experience Advising Large Financing Rounds and "Unicorns"

FT Partners has a history of advising on some of the largest financing transactions in the FinTech space

Representing numerous FinTech "Unicorns" above \$1 billion valuations

Tierree Advising Edig	e i manemg Roar	lus
Company	Amount Raised	
<b>stone</b> <sup>co.</sup>	\$1,400,000,000	
GreenSky"	1,010,000,000	
MERCURY°	420,000,000	
GreenSky <sup>**</sup>	300,000,000	
	300,000,000	
<b>&gt;&gt;&gt;&gt;</b> MARQETA	260,000,000	
■ avidxchange	253,000,000	
Liquidnet	250,000,000	
square trade protection	238,000,000	
	230,000,000	
GreenSky T	200,000,000	
nmi	150,000,000	
stone <sup>®</sup>	145,000,000	
ADDEPAR	140,000,000	
Kabbage Kabbage	135,000,000	
S Remitly	135,000,000	
Remitly	115,000,000	
TradingScreen SIMPULYING GLOBAL MARKETS*	110,000,000	
<u>stone</u>	100,000,000	
<b>O</b> POYNT	100,000,000	

Accel	DST	VISA	ANT FINANČIAL

Selected Prominent Investors in FT Partners Led Rounds























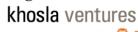
































































## Selected FT Partners' International / Cross-Border Experience

FT Partners' global presence offers capabilities reaching far beyond North America, as demonstrated by our numerous international clients and successful transactions with international firms & investors

Target	Buyer / Investor	International Aspect
iyzico	Pay <b>u</b>	C*
SIGNICAT	Nordic Capital	##
SEGOVIA	Crown Agents  Bank	
GOCARDLESS	Adams Street Partners  G/	
nutmeg	CONVOY康宏	*
stone <sup>co.</sup>	ANT FINANČIAL	<b>◆</b>
DEPOSIT	VITRUVIAN	
PPRO	CITI VENTURES PayPal HPE Growth Capital.	
<b>⊘</b> moneyfarm	Allianz (ii) endeavor fondazione di Sardegna	
ContaAzul	TIGERGLOBAL @-endeavor	
PAYVISION Global Card Processing	ING 🔊	
Cambridge	<b>♥</b> FLEETCOR*	<b>#</b>
Currencies Direct	Palamon Corsair Capital	
<b>₽</b> oax	SILVERLAKE BainCapital Permira	NIZ ZIK
CUSTOM HOUSE	WESTERN   UNION	*
Lynk	worldpay	

#### FT Partners' Awards and Recognition





#### **LendIt Industry Awards 2018:**

o FT Partners wins Top Investment Bank in FinTech

#### Institutional Investor





#### The FinTech Finance 40:

Ranked #1 in 2017 and 2018 - Steve McLaughlin, FT Partners



#### The Information's "Silicon Valley's Most Popular Dealmakers"

- Ranked as the #2 top Technology Investment Banker by The Information subscribers (2016)
- Only FinTech focused investment banking firm and banker on the list



#### **M&A Advisor Awards**

- o Cross Border Deal of the Year and Corporate / Strategic Deal of the Year (2018)
- Investment Banker of the Year (2017) Steve McLaughlin, CEO & Managing Partner of FT Partners
- o Investment Banking Firm of the Year (2016) FT Partners

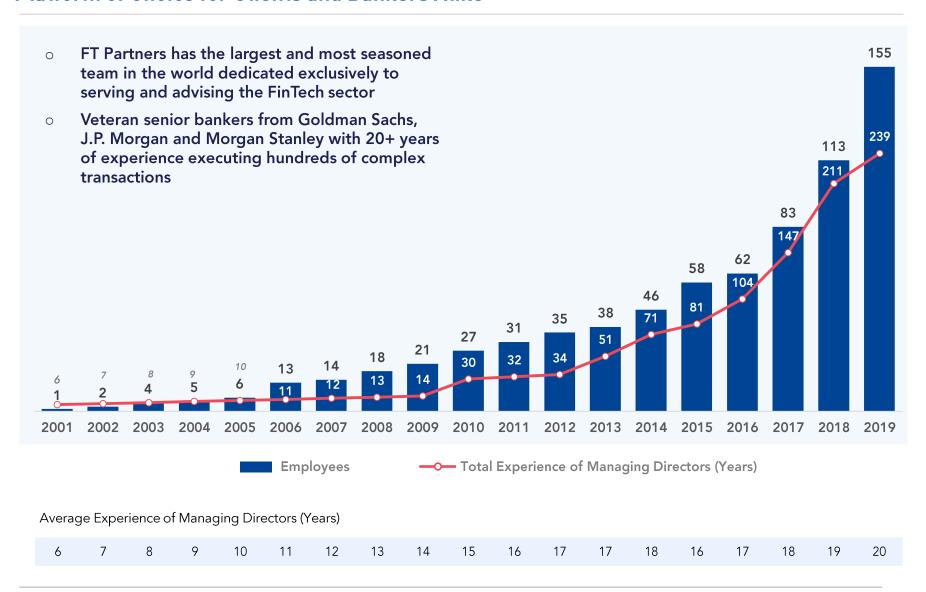


## **Award-Winning Investment Banking Franchise Focused on Superior Client Results**

LendIt	2018	Top Investment Bank in FinTech		
	2018	Steve McLaughlin ranked #1 for the second year in a row on Institutional Investor's FinTech 40 List		
Institutional Investor	2017	Ranked #1 on Institutional Investor's FinTech 40 List		
Institutional Investor Annual Ranking	2015 & 2016	Ranked Top 5 on Institutional Investor's FinTech 35 List		
Annual Kanking	2006 – 2008	Consecutively Ranked (2006, 2007 and 2008) among the Top Bankers on Institutional Investor's "Online Finance 40"		
The Information	2016	Ranked #2 Top Technology Investment Banker on The Information's "Silicon Valley's Most Popular Dealmakers"		
	2018	Corporate / Strategic Deal of the Year	2011	Boutique Investment Bank of the Year
	2018	Cross Border Deal of the Year	2011	Deal of the Decade
	2017	Investment Banker of the Year	2010	Upper Middle Market Deal of the Year, \$500 mm+
2018 -2004	2016	Investment Banking Firm of the Year	2010	IT Services Deal of the Year, Below \$500 mm
ANNUAL AWARDS	2016	Cross Border Deal of the Year	2010	Cross-Border Deal of the Year, Below \$500 mm
	2015	Dealmaker of the Year	2007	Dealmaker of the Year – Steve McLaughlin
WINNER	2015	Technology Deal of the Year	2007	Business to Business Services Deal of the Year
M&A Advisor Awards	2014	Equity Financing Deal of the Year	2007	Computer & Information Tech Deal of the Year, \$100 mm+
	2014	Professional Services Deal of the Year, \$100 mm+	2007	Financial Services Deal of the Year, \$100 mm+
	2012	Dealmaker of the Year	2004	Investment Bank of the Year
	2012	Professional Services Deal of the Year, \$100 mm+		



#### Platform of Choice for Clients and Bankers Alike





#### The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience
<b>Steve McLaughlin</b> Founder, CEO and Managing Partner	Goldman Sachs	<ul> <li>Formerly with Goldman Sachs in New York and San Francisco from 1995-2002</li> <li>Former Co-Head of Goldman Sachs' Financial Technology Group (#1 market share)</li> <li>Wharton M.B.A.</li> </ul>	24
<b>Mohit Agnihotri</b> Managing Director	J.P.Morgan	<ul> <li>Formerly Managing Director and Global Head of Payments Investment Banking at J.P. Morgan</li> <li>Wharton M.B.A</li> </ul>	17
Kate Crespo Managing Director	RAYMOND JAMES°	<ul> <li>Formerly with Raymond James' Technology &amp; Services investment banking</li> <li>12+ years of FinTech transaction execution experience</li> <li>Dartmouth M.B.A.</li> </ul>	17
<b>Larry Furlong</b> Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman Sachs in New York, London and Los Angeles from 1995-2004</li> <li>Wharton M.B.A.</li> </ul>	23
<b>Osman Khan</b> Managing Director	A B PWC	<ul> <li>Formerly Managing Director and Head of FIG M&amp;A at Alvarez &amp; Marsal</li> <li>15+ years FIG deal, consulting and assurance experience at PwC</li> <li>40 Under 40 M&amp;A Advisor Award Winner in 2013</li> </ul>	22
Andrew McLaughlin Managing Director	Deloitte.	<ul> <li>20+ years experience executing / implementing financial and operational strategy</li> <li>Formerly with Deloitte Consulting</li> </ul>	13
Mike Nelson Managing Director	SunTrust	<ul> <li>Formerly head of FinTech M&amp;A at SunTrust Robinson Humphrey</li> <li>Kellogg M.B.A.</li> </ul>	19
<b>Timm Schipporeit</b> Managing Director	Morgan Stanley Index Ventures	<ul> <li>Formerly with Morgan Stanley as Senior Executive Director of European Technology Investment Banking Team in London</li> <li>Formerly a Venture and Growth Investor focused on FinTech at Index Ventures</li> </ul>	16
<b>Greg Smith</b> Managing Director	Merrill Lynch J.P.Morgan	<ul> <li>Formerly award winning Equity Research Analyst at Merrill Lynch, J.P. Morgan and Hambrecht &amp; Quist</li> <li>20+ years of experience covering FinTech as both an Analyst and Investment Banker</li> </ul>	23
Paul VanderMarck Managing Director	R <u>M</u> S	<ul> <li>Formerly Chief Product Officer at Risk Management Solutions</li> <li>25+ years of experience as an InsurTech operating executive</li> <li>Experienced advisor and investor in the InsurTech space</li> </ul>	27
<b>Tim Wolfe</b> Managing Director	Goldman Sachs	<ul> <li>Formerly with Goldman Sachs from 2000-2002</li> <li>40 Under 40 M&amp;A Advisor Award Winner 2013</li> <li>Harvard M.B.A.</li> </ul>	<b>17</b>